

# Bloomberg Global Activism League Tables

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H1 2026

## GLOBAL ACTIVISM ADVISORY RANKINGS

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The Bloomberg Activism Advisory League Tables publication is the definitive source of Activism advisory data, ranking the top financial, legal, IR/PR, proxy solicitor and strategic advisers in the global shareholder activism market.

Bloomberg Activism's latest league tables are available at BI ACTLEAG <GO> and are updated in real-time based on the information available at Bloomberg's activism product, BI ACT <GO>.

To review Bloomberg's full range of league table products and subscribe to individual tables, visit the Reports tab at LEAG <GO>.

Due to the dynamic nature of the Professional Service product, league table rankings may vary between this release and data found on the Bloomberg Professional Service.

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# H1 2026 Global Activism Review

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- 390 new activist campaigns were launched in H1 2026, falling just short of last year's H1 total of 391 campaigns.
- The value of new activist stakes dropped 24%, though the decline was due entirely to two 2025 campaigns where activists Mediobanca and Caltagirone owned 20% of \$55 billion Generali.
- In the United States, the number of campaigns rose slightly from 177 to 178. \$1b+ campaigns in the United States jumped 17.5% from 57 to 67.
- Activist campaigns at \$1b+ companies globally rose 15.2% from 125 to 144, while sub-\$1b campaigns fell 7.5%.
- Activity in APAC increased 5.5%, from 146 new campaigns in H1 2025 to 154 in 2026.
- Activity in Europe decreased 6.7% from 45 to 42 new campaigns.
- Oasis Management started the most \$1b+ market cap campaigns in H1 2026, marking the first time since 2014 that Elliott Investment Management did not lead that metric.

| Statistics        | H1 2026 | H1 2025 | % YoY Δ |
|-------------------|---------|---------|---------|
| New Campaigns     | 390     | 391     | (0.3%)  |
| Stake Value (\$b) | \$31.1  | \$41.0  | (24.1%) |
| \$1b+ Market Cap  | 144     | 125     | 15.2%   |

## Top Company Advisers

|                 |                    |
|-----------------|--------------------|
| Financial       | Goldman Sachs      |
| Legal           | Sidley Austin      |
| IR/PR           | Joele Frank        |
| Proxy Solicitor | Innisfree M&A      |
| Strategic       | Spotlight Advisors |

## Top Activist Advisers

|                 |                          |
|-----------------|--------------------------|
| Financial       | Jefferies                |
| Legal           | Olshan                   |
| IR/PR           | Longacre Square Partners |
| Proxy Solicitor | Okapi Partners           |
| Strategic       | Spotlight Advisors       |

## Top New Campaigns in 2026 by Market Cap

| Date   | Target                | Market Cap \$b | Activists                     |
|--------|-----------------------|----------------|-------------------------------|
| Apr 20 | Mizuho Financial      | \$106          | Strategic Capital             |
| Jun 23 | Prosus NV             | \$95           | Kold Investments              |
| Mar 22 | Synopsys              | \$81           | Elliott Investment Management |
| Jan 12 | Warner Bros Discovery | \$72           | Paramount, Ancora, Pentwater  |
| May 28 | Sempra                | \$59           | Voss Capital                  |

| By All Campaigns            |                 | Top Activists of 2026        |                 | By \$1b+ Only                |                 |
|-----------------------------|-----------------|------------------------------|-----------------|------------------------------|-----------------|
| Activist                    | Total Campaigns | Activist                     | \$1b+ Campaigns | Activist                     | \$1b+ Campaigns |
| Oasis Management Co Ltd     | 18              | Oasis Management Co Ltd      | 14              | Oasis Management Co Ltd      | 14              |
| Elliott Investment Mgmt     | 12              | Elliott Investment Mgmt      | 12              | Elliott Investment Mgmt      | 12              |
| Zennor Asset Management LLP | 7               | Starboard Value LP           | 5               | Starboard Value LP           | 5               |
| Murakami Funds              | 6               | Irenic Capital Management LP | 5               | Irenic Capital Management LP | 5               |
| Palliser Capital UK Ltd     | 6               | Palliser Capital UK Ltd      | 5               | Palliser Capital UK Ltd      | 5               |
| D&I Investment Co Ltd       | 6               | Dalton Investments LLC       | 4               | Dalton Investments LLC       | 4               |
| Starboard Value LP          | 5               | Pictet Asset Management SA   | 3               | Pictet Asset Management SA   | 3               |

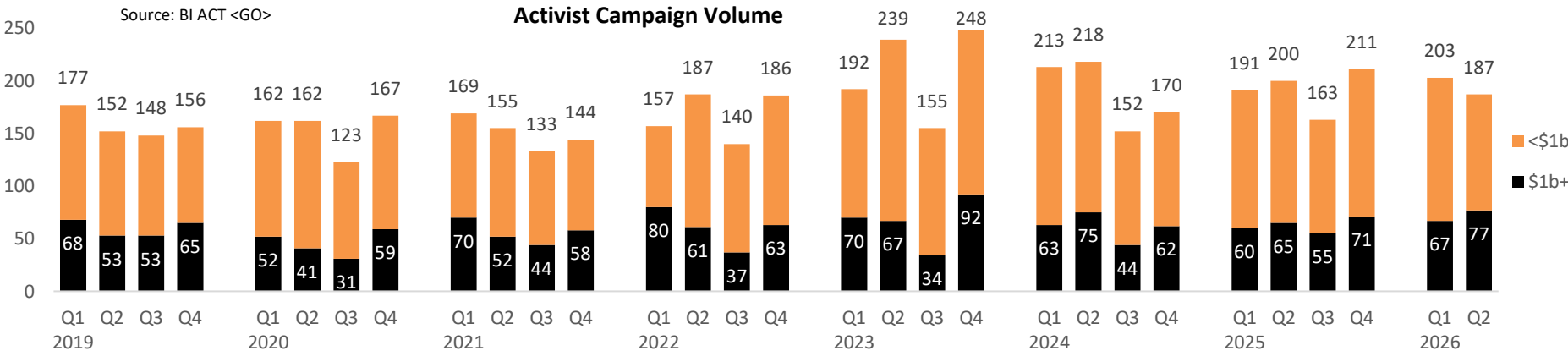
Ties broken by aggregate value of activist stakes

## New Campaigns by Country of Exchange

| Country        | H1 2026 | H1 2025 | % YoY Δ |
|----------------|---------|---------|---------|
| United States  | 178     | 177     | 1%      |
| Japan          | 120     | 95      | 26%     |
| United Kingdom | 31      | 19      | 63%     |
| Canada         | 16      | 21      | (24%)   |
| Australia      | 15      | 23      | (35%)   |
| South Korea    | 14      | 13      | 8%      |
| Italy          | 5       | 4       | 25%     |

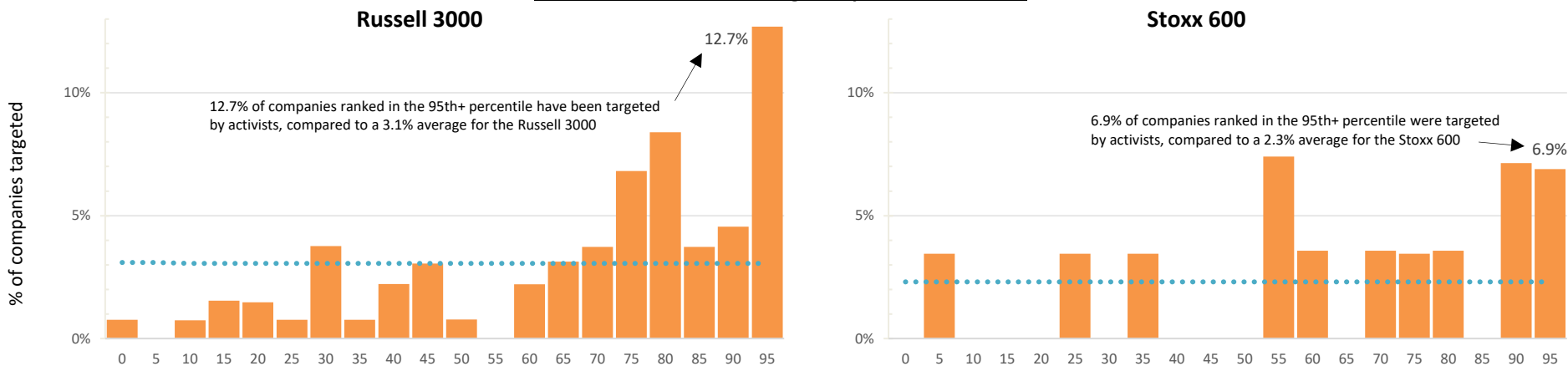
## New Campaigns by Sector

| Sector                 | H1 2026 | H1 2025 | % YoY Δ |
|------------------------|---------|---------|---------|
| Industrials            | 69      | 60      | 15%     |
| Consumer Discretionary | 67      | 51      | 31%     |
| Technology             | 51      | 49      | 4%      |
| Financials             | 43      | 29      | 48%     |
| Materials              | 38      | 32      | 19%     |
| Health Care            | 32      | 63      | (49%)   |
| Communications         | 31      | 31      | 0%      |
| Consumer Staples       | 18      | 17      | 6%      |
| Real Estate            | 17      | 23      | (26%)   |
| Investment Fund        | 13      | 15      | (13%)   |
| Energy                 | 8       | 19      | (58%)   |
| Utilities              | 3       | 2       | 50%     |
| Total Campaigns        | 390     | 391     | (0.3%)  |



- The Bloomberg Activism Screening Model aims to identify which companies are most likely to face activist campaigns in the next 12 months. Based on previous results, we expect companies in the top percentile of an index to be targeted at a rate 4.3x higher than the average company in the index, and companies in the top 5% of the ranking should be targeted at a rate 3.2x higher than the average. Below is an evaluation of how accurate the model has been so far in 2026, based on the January 1 rankings.
- In the Russell 3000, Starboard Value LP nominated directors at #4-ranked CarMax Inc. Companies in the top 5% of the Russell ranking have been targeted at a rate 4.1x higher than the average company in the index this year.
- In the Stoxx 600, activist SEO Management built a 3.4% stake at #1-ranked Tecan Group AG. Companies in the top 5% have been targeted at a rate 3.0x higher than average.
- In the S&P TSX Composite, three companies have been newly targeted: #61 Premium Brands, #107 Secure Waste Infrastructure, and #117 Eldorado Gold.

2026 Results: Activist Targets by Percentile Rank



2026 Rankings as of Jan 1

| Russell 3000 |         |                          |               | Stoxx 600 |                              |               | S&P TSX Composite |                               |               |
|--------------|---------|--------------------------|---------------|-----------|------------------------------|---------------|-------------------|-------------------------------|---------------|
| Rank         | Ticker  | Name                     | Date Targeted | Ticker    | Name                         | Date Targeted | Ticker            | Name                          | Date Targeted |
| 1            | HELE US | Helen of Troy Ltd        |               | TECN SW   | Tecan Group AG               | 24-Mar        | LSPD CN           | Lightspeed Commerce Inc       |               |
| 2            | FMC US  | FMC Corp                 |               | WPP LN    | WPP PLC                      |               | NPI CN            | Northland Power Inc           |               |
| 3            | ALIT US | Alight Inc               |               | LIGHT NA  | Signify NV                   |               | WFG CN            | West Fraser Timber Co Ltd     |               |
| 4            | KMX US  | CarMax Inc               | 10-Mar        | THULE SS  | Thule Group AB               |               | AP-U CN           | Allied Properties Real Estate |               |
| 5            | XRX US  | Xerox Holdings Corp      |               | UTG LN    | UNITE Group PLC/The          |               | OTEX CN           | Open Text Corp                |               |
| 6            | ENOV US | Enovis Corp              |               | MNDI LN   | Mondi PLC                    |               | ATS CN            | ATS Corp                      |               |
| 7            | PRGO US | Perrigo Co PLC           |               | ADEN SW   | Adecco Group AG              |               | SPB CN            | Superior Plus Corp            |               |
| 8            | PTLO US | Portillo's Inc           |               | LEG GR    | LEG Immobilien SE            |               | CJT CN            | Cargojet Inc                  |               |
| 9            | BAX US  | Baxter International Inc |               | BME LN    | B&M European Value Retail SA |               | CCA CN            | Cogeco Communications Inc     |               |
| 10           | CNMD US | CONMED Corp              |               | AALB NA   | Aalberts NV                  |               | GSY CN            | goeasy Ltd                    |               |

To access current rankings, click Activism Screen under the Popular Screens sidebar at EQS <GO> (the default index is the Russell 3000).  
Rankings in this document exclude companies subject to an activist campaign as of January 1, as defined by an open campaign on BI ACT <GO>.  
Methodology and white paper available at DOCS 2095724 <GO>. Subscribe to monthly alerts highlighting top-ranked companies at NSUB ACTIVISTEQ <GO>.



| Top Company Financial Advisers |                     |    |           |                  |
|--------------------------------|---------------------|----|-----------|------------------|
| Region                         | Top Adviser H1 2026 | #  | Stake \$b | Top Adviser 2025 |
| Global                         | Goldman Sachs       | 41 | \$10.2    | Goldman Sachs    |
| US                             | Goldman Sachs       | 28 | \$7.0     | Goldman Sachs    |
| Canada                         | Moelis/RBC          | 1  | \$0.4     | Goldman Sachs    |
| Europe                         | Goldman Sachs       | 11 | \$1.9     | Goldman Sachs    |
| Asia Pacific                   | JP Morgan           | 2  | \$2.3     | Morgan Stanley   |
| Global (\$1b+)                 | Goldman Sachs       | 35 | \$9.9     | Goldman Sachs    |

Global Financial Advisers - Company

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| Goldman Sachs             | 41            | \$10.2    | 1    | 1    | 57 |
| JP Morgan                 | 29            | \$8.4     | 2    | 2    | 38 |
| BofA Securities           | 14            | \$3.4     | 3    | 3    | 36 |
| Morgan Stanley            | 14            | \$2.6     | 4    | 4    | 29 |
| Evercore                  | 9             | \$2.3     | 5    | 5    | 19 |
| PJT Partners              | 7             | \$0.9     | 6 ▲  | 9    | 8  |
| Jefferies                 | 6             | \$0.3     | 7 ▲  | 19   | 3  |
| Consello                  | 4             | \$3.2     | 8 ▲  | -    | -  |
| Citi                      | 4             | \$2.2     | 9 ▼  | 6    | 14 |
| Moelis & Co               | 4             | \$0.7     | 10 ▲ | 11   | 6  |
| Perella Weinberg Partners | 4             | \$0.7     | 11 ▼ | 10   | 6  |
| UBS                       | 3             | \$1.6     | 12 ▲ | 72   | 1  |
| Qatalyst Partners         | 3             | \$0.1     | 13   | 13   | 4  |
| Barclays                  | 3             | \$0.1     | 14 ▼ | 7    | 13 |
| Houlihan Lokey            | 3             | \$0.0     | 15   | 15   | 4  |
| Flagstaff Partners Pty    | 2             | \$1.6     | 16 ▲ | 81   | 1  |
| Deutsche Bank             | 2             | \$0.3     | 17 ▲ | 46   | 1  |
| Stifel                    | 2             | \$0.3     | 18 ▼ | 14   | 4  |
| Rothschild & Co           | 2             | \$0.2     | 19 ▼ | 17   | 3  |
| Robert W Baird & Co       | 2             | \$0.1     | 20 ▲ | 27   | 2  |
| Investec                  | 2             | \$0.1     | 21 ▲ | 26   | 2  |
| Wells Fargo               | 2             | \$0.0     | 22 ▲ | 24   | 2  |
| KPMG Corp Finance         | 2             | \$0.0     | 23 ▲ | 62   | 1  |
| Allen & Co                | 1             | \$1.6     | 24 ▲ | 45   | 1  |
| Sumitomo Mitsui Financial | 1             | \$1.2     | 25 ▲ | 38   | 1  |
| Centerview Partners       | 1             | \$0.4     | 26 ▼ | 8    | 9  |
| RBC Capital Markets       | 1             | \$0.4     | 27 ▼ | 22   | 2  |

Global Financial Advisers - Activist

| Adviser         | H1 2026       |           |      | 2025 |   |
|-----------------|---------------|-----------|------|------|---|
|                 | # Engagements | Stake \$b | Rank | Rank | # |
| Jefferies       | 2             | \$1.7     | 1 ▲  | 2    | 3 |
| Jarden Partners | 1             | \$1.6     | 2 ▲  | -    | - |
| BNP Paribas     | 1             | \$1.1     | 3 ▲  | -    | - |
| Deutsche Bank   | 1             | \$1.1     | 3 ▲  | -    | - |

Top New Activist-Side Engagements in 2026

| Target                | Activist           | Activist Financial Adviser                      |
|-----------------------|--------------------|-------------------------------------------------|
| Warner Bros Discovery | Paramount Skydance | Barc, BofA, CV, Citi, Liontree, MKlein, Redbird |
| Universal Music Group | Pershing Square    | Jefferies                                       |
| Atlas Arteria Ltd     | IFM Investors      | Jarden Partners                                 |
| HUGO BOSS AG          | Frasers Group      | BNP Paribas, Deutsche Bank                      |
| Ferretti SpA          | KKCG AS            | UniCredit, Somerley Group                       |

Top New Company-Side Engagements in 2026

| Target                | Activist                      | Company Financial Adviser      |
|-----------------------|-------------------------------|--------------------------------|
| Synopsys Inc          | Elliott Investment Management | <i>Qatalyst Partners</i>       |
| Warner Bros Discovery | Paramount, Ancora, Pentwater  | JPM, Evercore, Allen & Co      |
| Sempra                | Voss Capital                  | <i>Goldman Sachs</i>           |
| Phillips 66           | Elliott Investment Management | <i>Consello, Goldman</i>       |
| London Stock Exchange | Elliott Investment Management | <i>Morgan Stanley, Goldman</i> |

Engagements privately submitted to Bloomberg (not publicly sourced) are italicized

Top Company-Side Adviser by Sector

| Sector                 | H1 2026 Top Adviser | 2025 Top Adviser  |
|------------------------|---------------------|-------------------|
| Communications         | JP Morgan           | JP Morgan         |
| Consumer Discretionary | Goldman Sachs       | Goldman Sachs     |
| Consumer Staples       | Goldman Sachs       | Goldman Sachs     |
| Energy                 | Goldman Sachs       | Goldman Sachs     |
| Financials             | Goldman Sachs       | Goldman Sachs     |
| Health Care            | Goldman Sachs       | Goldman Sachs     |
| Industrials            | Goldman Sachs       | Goldman Sachs     |
| Materials              | JP Morgan           | Evercore          |
| Real Estate            | JP Morgan           | BofA Securities   |
| Technology             | Goldman Sachs       | Qatalyst Partners |
| Utilities              | Goldman Sachs       | JP Morgan         |

\*By # engagements. Ties are broken by value of activist stakes

## Company Side - By Region &amp; Country

## United States

| Adviser         | H1 2026       |           |      | 2025 |    |
|-----------------|---------------|-----------|------|------|----|
|                 | # Engagements | Stake \$b | Rank | Rank | #  |
| Goldman Sachs   | 28            | \$7.0     | 1    | 1    | 37 |
| JP Morgan       | 19            | \$4.7     | 2 ▲  | 3    | 24 |
| BofA Securities | 12            | \$2.2     | 3 ▼  | 2    | 30 |
| Evercore        | 9             | \$2.3     | 4    | 4    | 19 |
| Morgan Stanley  | 9             | \$1.0     | 5    | 5    | 17 |
| PJT Partners    | 6             | \$0.7     | 6 ▲  | 8    | 7  |
| Jefferies       | 6             | \$0.3     | 7 ▲  | 20   | 2  |
| Consello        | 4             | \$3.2     | 8 ▲  | -    | -  |

## Canada

| Adviser                    | H1 2026       |           |      | 2025 |   |
|----------------------------|---------------|-----------|------|------|---|
|                            | # Engagements | Stake \$b | Rank | Rank | # |
| Moelis & Co                | 1             | \$0.4     | 1 ▲  | -    | - |
| RBC Capital Markets        | 1             | \$0.4     | 1 ▲  | 3    | 2 |
| BMO Capital Markets        | 1             | \$0.3     | 3 ▼  | 2    | 2 |
| Desjardins Capital Markets | 1             | \$0.1     | 4 ▲  | -    | - |
| CIBC                       | 1             | \$0.1     | 5 ▲  | 6    | 1 |

## Europe

| Adviser         | H1 2026       |           |      | 2025 |    |
|-----------------|---------------|-----------|------|------|----|
|                 | # Engagements | Stake \$b | Rank | Rank | #  |
| Goldman Sachs   | 11            | \$1.9     | 1    | 1    | 14 |
| JP Morgan       | 8             | \$1.3     | 2    | 2    | 10 |
| Morgan Stanley  | 3             | \$0.4     | 3    | 3    | 7  |
| BofA Securities | 2             | \$1.2     | 4 ▲  | 6    | 4  |
| Deutsche Bank   | 2             | \$0.3     | 5 ▲  | 17   | 1  |

## Asia Pacific

| Adviser                | H1 2026       |           |      | 2025 |   |
|------------------------|---------------|-----------|------|------|---|
|                        | # Engagements | Stake \$b | Rank | Rank | # |
| JP Morgan              | 2             | \$2.3     | 1 ▲  | 2    | 3 |
| UBS                    | 2             | \$1.6     | 2 ▲  | 14   | 1 |
| Flagstaff Partners Pty | 2             | \$1.6     | 3 ▲  | 18   | 1 |
| Goldman Sachs          | 2             | \$1.2     | 4 ▼  | 3    | 3 |
| Morgan Stanley         | 2             | \$1.2     | 5 ▼  | 1    | 5 |

## Company Side - By Size

## \$1b+ Targets Only

| Adviser         | H1 2026       |           |      | 2025 |    |
|-----------------|---------------|-----------|------|------|----|
|                 | # Engagements | Stake \$b | Rank | Rank | #  |
| Goldman Sachs   | 35            | \$9.9     | 1    | 1    | 48 |
| JP Morgan       | 21            | \$8.1     | 2    | 2    | 30 |
| Morgan Stanley  | 9             | \$2.4     | 3 ▲  | 4    | 21 |
| BofA Securities | 7             | \$3.1     | 4 ▼  | 3    | 26 |
| PJT Partners    | 6             | \$0.8     | 5 ▲  | 9    | 5  |
| Evercore        | 5             | \$2.2     | 6 ▼  | 5    | 13 |
| Consello        | 4             | \$3.2     | 7 ▲  | -    | -  |
| Citi            | 3             | \$2.2     | 8 ▼  | 6    | 11 |

## &lt;\$1b Targets Only

| Adviser         | H1 2026       |           |      | 2025 |    |
|-----------------|---------------|-----------|------|------|----|
|                 | # Engagements | Stake \$b | Rank | Rank | #  |
| JP Morgan       | 8             | \$0.2     | 1 ▲  | 3    | 8  |
| BofA Securities | 7             | \$0.4     | 2 ▼  | 1    | 10 |
| Goldman Sachs   | 6             | \$0.3     | 3 ▼  | 2    | 9  |
| Morgan Stanley  | 5             | \$0.2     | 4    | 4    | 8  |
| Jefferies       | 5             | \$0.2     | 5 ▲  | 10   | 3  |

## By \$ Value of Activist Stake

| Adviser         | H1 2026   |    |      | 2025 |        |
|-----------------|-----------|----|------|------|--------|
|                 | Stake \$b | #  | Rank | Rank | \$b    |
| Goldman Sachs   | \$10.2    | 41 | 1    | 1    | \$28.8 |
| JP Morgan       | \$8.4     | 29 | 2 ▲  | 3    | \$12.2 |
| BofA Securities | \$3.4     | 14 | 3 ▲  | 5    | \$11.7 |
| Consello        | \$3.2     | 4  | 4 ▲  | -    | \$0.0  |
| Morgan Stanley  | \$2.6     | 14 | 5 ▼  | 2    | \$13.2 |

## By Aggregate Market Cap

| Adviser        | H1 2026     |    |      | 2025 |         |
|----------------|-------------|----|------|------|---------|
|                | Mkt Cap \$b | #  | Rank | Rank | MC \$b  |
| Goldman Sachs  | \$433       | 41 | 1    | 1    | \$1,013 |
| JP Morgan      | \$217       | 29 | 2 ▲  | 5    | \$385   |
| Morgan Stanley | \$132       | 14 | 3 ▲  | 4    | \$406   |
| Consello       | \$103       | 4  | 4 ▲  | -    | \$0     |
| Evercore       | \$88        | 9  | 5 ▲  | 6    | \$217   |

| Top Company Legal Advisers |                     |    |           |                     |
|----------------------------|---------------------|----|-----------|---------------------|
| Region                     | Top Adviser H1 2026 | #  | Stake \$b | Top Adviser 2025    |
| Global                     | Sidley Austin       | 34 | \$6.2     | Sidley Austin       |
| US                         | Sidley Austin       | 33 | \$4.5     | Sidley Austin       |
| Canada                     | Osler Hoskin        | 5  | \$0.1     | Norton Rose         |
| Europe                     | De Brauw Blackstone | 3  | \$2.1     | De Brauw Blackstone |
| Asia Pacific               | Nishimura & Asahi   | 21 | \$4.1     | Nishimura & Asahi   |
| Global (\$1b+)             | Sidley Austin       | 16 | \$5.8     | Sidley Austin       |

Global Legal Advisers - Company

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Sidley Austin                         | 34            | \$6.2     | 1    | 1    | 51 |
| Sullivan & Cromwell                   | 22            | \$1.8     | 2 ▲  | 6    | 19 |
| Wachtell Lipton Rosen & Katz          | 21            | \$6.3     | 3 ▲  | 4    | 23 |
| Nishimura & Asahi                     | 21            | \$4.1     | 4 ▼  | 3    | 28 |
| Latham & Watkins                      | 16            | \$2.3     | 5 ▼  | 2    | 32 |
| Paul Hastings                         | 14            | \$1.2     | 6 ▲  | 8    | 16 |
| Cleary Gottlieb Steen & Hamilton      | 9             | \$0.5     | 7 ▲  | 25   | 4  |
| Kirkland & Ellis                      | 8             | \$0.8     | 8 ▼  | 7    | 16 |
| Norton Rose Fulbright                 | 7             | \$1.7     | 9    | 9    | 14 |
| Skadden Arps Slate Meagher & Flom     | 7             | \$1.2     | 10 ▼ | 5    | 19 |
| Paul Weiss Rifkind Wharton & Garrison | 6             | \$4.4     | 11 ▲ | 12   | 11 |
| Gibson Dunn & Crutcher                | 5             | \$0.7     | 12 ▲ | 13   | 11 |
| Osler Hoskin & Harcourt               | 5             | \$0.1     | 13 ▲ | 26   | 4  |
| Freshfields                           | 4             | \$2.5     | 14 ▲ | 27   | 3  |
| Vinson & Elkins                       | 4             | \$1.1     | 15 ▼ | 10   | 13 |
| McCarthy Tetrault                     | 4             | \$0.4     | 16 ▲ | 110  | 1  |
| Goodwin Procter                       | 4             | \$0.2     | 17 ▲ | 19   | 6  |
| Wilson Sonsini Goodrich & Rosati      | 4             | \$0.2     | 18 ▼ | 11   | 12 |
| Cooley                                | 4             | \$0.0     | 19 ▼ | 18   | 6  |
| De Brauw Blackstone Westbroek         | 3             | \$2.1     | 20 ▲ | 23   | 4  |
| Davis Polk & Wardwell                 | 3             | \$0.5     | 21 ▲ | 22   | 4  |
| Bennett Jones                         | 3             | \$0.4     | 22 ▲ | -    | -  |
| Fasken Martineau DuMoulin             | 3             | \$0.4     | 23 ▲ | 93   | 1  |
| Weil Gotshal & Manges                 | 3             | \$0.4     | 24   | 24   | 4  |
| White & Case                          | 3             | \$0.1     | 25 ▼ | 14   | 8  |
| McDermott Will & Schulte              | 3             | \$0.0     | 26 ▲ | 49   | 2  |
| Slaughter and May                     | 2             | \$0.3     | 27 ▲ | 31   | 3  |

| Top Activist Legal Advisers |                       |    |           |                   |
|-----------------------------|-----------------------|----|-----------|-------------------|
| Region                      | Top Adviser H1 2026   | #  | Stake \$b | Top Adviser 2025  |
| Global                      | Olshan                | 96 | \$11.0    | Olshan            |
| US                          | Olshan                | 93 | \$9.9     | Olshan            |
| Canada                      | Norton Rose Fulbright | 2  | \$0.0     | Norton Rose       |
| Europe                      | White & Case          | 11 | \$3.0     | White & Case      |
| Asia Pacific                | Iwaida Law Office     | 27 | \$4.7     | Iwaida Law Office |
| Global (\$1b+)              | Olshan                | 38 | \$9.8     | Olshan            |

Global Legal Advisers - Activist

| Adviser                        | H1 2026       |           |      | 2025 |     |
|--------------------------------|---------------|-----------|------|------|-----|
|                                | # Engagements | Stake \$b | Rank | Rank | #   |
| Olshan                         | 96            | \$11.0    | 1    | 1    | 134 |
| McDermott Will & Schulte       | 30            | \$3.2     | 2 ▲  | 4    | 36  |
| Iwaida Law Office              | 27            | \$4.7     | 3 ▲  | 5    | 22  |
| White & Case                   | 26            | \$7.2     | 4 ▼  | 2    | 45  |
| Hibiya-Nakata                  | 18            | \$0.6     | 5 ▲  | 7    | 17  |
| Akin Gump Strauss Hauer & Feld | 17            | \$3.6     | 6    | 6    | 20  |
| Keiwa Sogo Law Offices         | 7             | \$0.5     | 7 ▲  | 8    | 10  |
| Southgate Law Firm             | 7             | \$0.2     | 8 ▲  | 17   | 5   |
| Atsumi & Sakai                 | 6             | \$0.4     | 9 ▲  | 15   | 5   |
| Sullivan & Cromwell            | 5             | \$3.8     | 10 ▲ | 29   | 2   |

Top New Activist-Side Engagements in 2026

| Target                | Activist           | Activist Legal Adviser  |
|-----------------------|--------------------|-------------------------|
| Synopsys              | Elliott Investment | Olshan                  |
| Warner Bros Discovery | Paramount          | Cleary, Cravath, Latham |
| Warner Bros Discovery | Ancora             | <i>Olshan</i>           |
| Sempra                | Voss               | Olshan                  |
| London Stock Exchange | Elliott Investment | <i>Akin Gump</i>        |

Top New Company-Side Engagements in 2026

| Target                     | Activist              | Company Legal Adviser        |
|----------------------------|-----------------------|------------------------------|
| Synopsys                   | Elliott Investment    | Cleary Gottlieb              |
| Warner Bros Discovery      | PARA/Ancora/Pentwater | Wachtell, Debevoise          |
| eBay                       | GameStop              | <i>Freshfields</i>           |
| Hewlett Packard Enterprise | Elliott/Irenic        | Paul Weiss                   |
| Daikin Industries          | Elliott Investment    | <i>Nishimura &amp; Asahi</i> |

Engagements privately submitted to Bloomberg (not publicly sourced) are italicized

Company Side

United States

| Adviser                           | H1 2026       |           |      | 2025 |    |
|-----------------------------------|---------------|-----------|------|------|----|
|                                   | # Engagements | Stake \$b | Rank | Rank | #  |
| Sidley Austin                     | 33            | \$4.5     | 1    | 1    | 47 |
| Wachtell Lipton Rosen & Katz      | 21            | \$6.3     | 2 ▲  | 3    | 23 |
| Sullivan & Cromwell               | 21            | \$1.5     | 3 ▲  | 6    | 16 |
| Paul Hastings                     | 14            | \$1.2     | 4 ▲  | 7    | 16 |
| Latham & Watkins                  | 13            | \$2.1     | 5 ▼  | 2    | 28 |
| Cleary Gottlieb Steen & Hamilton  | 9             | \$0.5     | 6 ▲  | 23   | 3  |
| Kirkland & Ellis                  | 8             | \$0.8     | 7 ▼  | 5    | 16 |
| Skadden Arps Slate Meagher & Flom | 7             | \$1.2     | 8 ▼  | 4    | 17 |

Canada

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| Osler Hoskin & Harcourt   | 5             | \$0.1     | 1 ▲  | 3    | 3  |
| McCarthy Tetrault         | 4             | \$0.4     | 2 ▲  | 18   | 1  |
| Fasken Martineau DuMoulin | 3             | \$0.4     | 3 ▲  | 16   | 1  |
| Norton Rose Fulbright     | 3             | \$0.0     | 4 ▼  | 1    | 12 |
| Bennett Jones             | 2             | \$0.4     | 5 ▲  | -    | -  |

Europe

| Adviser                               | H1 2026       |           |      | 2025 |   |
|---------------------------------------|---------------|-----------|------|------|---|
|                                       | # Engagements | Stake \$b | Rank | Rank | # |
| De Brauw Blackstone Westbroek         | 3             | \$2.1     | 1    | 1    | 4 |
| Slaughter and May                     | 2             | \$0.3     | 2 ▲  | 5    | 3 |
| Freshfields                           | 2             | \$0.1     | 3 ▲  | 4    | 3 |
| Latham & Watkins                      | 2             | \$0.1     | 4 ▼  | 2    | 4 |
| Paul Weiss Rifkind Wharton & Garrison | 1             | \$1.7     | 5 ▲  | 10   | 1 |

Asia Pacific

| Adviser               | H1 2026       |           |      | 2025 |    |
|-----------------------|---------------|-----------|------|------|----|
|                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Nishimura & Asahi     | 21            | \$4.1     | 1    | 1    | 28 |
| Arnold Bloch Leibler  | 2             | \$0.1     | 2 ▲  | 6    | 1  |
| Norton Rose Fulbright | 2             | \$0.0     | 3 ▲  | 16   | 1  |
| King & Wood           | 1             | \$1.6     | 4 ▲  | -    | -  |
| Gaien Partners        | 1             | \$1.2     | 5 ▼  | 2    | 1  |

Activist Side

United States

| Adviser                        | H1 2026       |           |      | 2025 |     |
|--------------------------------|---------------|-----------|------|------|-----|
|                                | # Engagements | Stake \$b | Rank | Rank | #   |
| Olshan                         | 93            | \$9.9     | 1    | 1    | 126 |
| McDermott Will & Schulte       | 26            | \$2.4     | 2 ▲  | 3    | 31  |
| White & Case                   | 9             | \$3.4     | 3 ▲  | 4    | 13  |
| Sullivan & Cromwell            | 4             | \$2.1     | 4 ▲  | 18   | 2   |
| Willkie Farr & Gallagher       | 4             | \$1.3     | 5    | 5    | 7   |
| Akin Gump Strauss Hauer & Feld | 4             | \$0.4     | 6    | 6    | 6   |
| Seward & Kissel                | 3             | \$0.4     | 7 ▲  | 13   | 3   |
| Goodwin Procter                | 3             | \$0.1     | 8 ▲  | 39   | 1   |

Canada

| Adviser                 | H1 2026       |           |      | 2025 |   |
|-------------------------|---------------|-----------|------|------|---|
|                         | # Engagements | Stake \$b | Rank | Rank | # |
| Norton Rose Fulbright   | 2             | \$0.0     | 1    | 1    | 7 |
| Osler Hoskin & Harcourt | 2             | \$0.0     | 2 ▲  | 9    | 2 |
| McMillan                | 1             | \$0.1     | 3 ▲  | -    | - |
| Woods Oviatt Gilman     | 1             | \$0.1     | 3 ▲  | -    | - |
| Olshan                  | 1             | \$0.0     | 5 ▼  | 2    | 4 |

Europe

| Adviser                        | H1 2026       |           |      | 2025 |    |
|--------------------------------|---------------|-----------|------|------|----|
|                                | # Engagements | Stake \$b | Rank | Rank | #  |
| White & Case                   | 11            | \$3.0     | 1    | 1    | 20 |
| Akin Gump Strauss Hauer & Feld | 3             | \$0.1     | 2 ▲  | 3    | 4  |
| McDermott Will & Schulte       | 2             | \$0.2     | 3 ▲  | -    | -  |
| Stibbe                         | 1             | \$1.7     | 4 ▲  | -    | -  |
| Sullivan & Cromwell            | 1             | \$1.7     | 4 ▲  | -    | -  |

Asia Pacific

| Adviser                        | H1 2026       |           |      | 2025 |    |
|--------------------------------|---------------|-----------|------|------|----|
|                                | # Engagements | Stake \$b | Rank | Rank | #  |
| Iwaida Law Office              | 27            | \$4.7     | 1    | 1    | 22 |
| Hibiya-Nakata                  | 18            | \$0.6     | 2    | 2    | 17 |
| Akin Gump Strauss Hauer & Feld | 10            | \$3.1     | 3 ▲  | 4    | 10 |
| Keiwa Sogo Law Offices         | 7             | \$0.5     | 4 ▲  | 5    | 10 |
| Southgate Law Firm             | 7             | \$0.2     | 5 ▲  | 9    | 5  |



Company Side

Top Adviser by Sector

| Sector                 | H1 2026 Top Adviser    | 2025 Top Adviser      |
|------------------------|------------------------|-----------------------|
| Communications         | Nishimura & Asahi      | Nishimura & Asahi     |
| Consumer Discretionary | Sidley Austin          | Sidley Austin         |
| Consumer Staples       | Nishimura & Asahi      | Nishimura & Asahi     |
| Energy                 | Gibson Dunn & Crutcher | Norton Rose Fulbright |
| Financials             | Sullivan & Cromwell    | Sidley Austin         |
| Health Care            | Sidley Austin          | Latham & Watkins      |
| Industrials            | McCarthy Tetrault      | Nishimura & Asahi     |
| Investment Fund        | Sidley Austin          | Skadden               |
| Materials              | Norton Rose Fulbright  | Nishimura & Asahi     |
| Real Estate            | Latham & Watkins       | Latham & Watkins      |
| Technology             | Sullivan & Cromwell    | Wilson Sonsini        |
| Utilities              | Davis Graham & Stubbs  | Nishimura & Asahi     |

\*By # engagements. Ties are broken by value of activist stakes

By \$ Value of Activist Stake

| Adviser                               | H1 2026   |    |      | 2025 |       |
|---------------------------------------|-----------|----|------|------|-------|
|                                       | Stake \$b | #  | Rank | Rank | \$b   |
| Wachtell Lipton Rosen & Katz          | \$6.3     | 21 | 1 ▲  | 2    | \$6.4 |
| Sidley Austin                         | \$6.2     | 34 | 2 ▲  | 3    | \$6.0 |
| Paul Weiss Rifkind Wharton & Garrison | \$4.4     | 6  | 3 ▲  | 5    | \$4.6 |
| Nishimura & Asahi                     | \$4.1     | 21 | 4 ▲  | 6    | \$4.0 |
| Freshfields                           | \$2.5     | 4  | 5 ▲  | 20   | \$0.7 |
| Latham & Watkins                      | \$2.3     | 16 | 6 ▲  | 7    | \$3.7 |
| De Brauw Blackstone Westbroek         | \$2.1     | 3  | 7 ▲  | 21   | \$0.5 |
| Sullivan & Cromwell                   | \$1.8     | 22 | 8 ▲  | 12   | \$2.1 |

By Aggregate Market Cap

| Adviser                          | H1 2026     |    |      | 2025 |        |
|----------------------------------|-------------|----|------|------|--------|
|                                  | Mkt Cap \$b | #  | Rank | Rank | MC \$b |
| Wachtell Lipton Rosen & Katz     | \$198       | 21 | 1 ▲  | 2    | \$342  |
| Sidley Austin                    | \$192       | 34 | 2 ▲  | 8    | \$113  |
| Nishimura & Asahi                | \$143       | 21 | 3 ▲  | 4    | \$162  |
| Cleary Gottlieb Steen & Hamilton | \$104       | 9  | 4 ▲  | 18   | \$29   |
| Debevoise & Plimpton             | \$72        | 1  | 5 ▲  | 17   | \$32   |
| Latham & Watkins                 | \$70        | 16 | 6 ▲  | 9    | \$102  |
| Sullivan & Cromwell              | \$68        | 22 | 7 ▲  | 20   | \$26   |

Activist Side

Top Adviser by Sector

| Sector                 | H1 2026 Top Adviser      | 2025 Top Adviser     |
|------------------------|--------------------------|----------------------|
| Communications         | Olshan                   | Olshan               |
| Consumer Discretionary | Olshan                   | Olshan               |
| Consumer Staples       | Iwaida Law Office        | Schulte Roth & Zabel |
| Energy                 | Olshan                   | Olshan               |
| Financials             | Olshan                   | Olshan               |
| Health Care            | Olshan                   | Olshan               |
| Industrials            | Hibiya-Nakata            | Olshan               |
| Investment Fund        | McDermott Will & Schulte | Schulte Roth & Zabel |
| Materials              | Olshan                   | Olshan               |
| Real Estate            | McDermott Will & Schulte | Olshan               |
| Technology             | Olshan                   | Olshan               |
| Utilities              | Olshan                   | Akin Gump            |

\*By # engagements. Ties are broken by value of activist stakes

By \$ Value of Activist Stake

| Adviser                        | H1 2026   |    |      | 2025 |        |
|--------------------------------|-----------|----|------|------|--------|
|                                | Stake \$b | #  | Rank | Rank | \$b    |
| Olshan                         | \$11.0    | 96 | 1    | 1    | \$33.0 |
| White & Case                   | \$7.2     | 26 | 2    | 2    | \$11.1 |
| Iwaida Law Office              | \$4.7     | 27 | 3 ▲  | 7    | \$2.1  |
| Sullivan & Cromwell            | \$3.8     | 5  | 4 ▲  | 16   | \$0.9  |
| Akin Gump Strauss Hauer & Feld | \$3.6     | 17 | 5 ▼  | 3    | \$10.7 |
| McDermott Will & Schulte       | \$3.2     | 30 | 6 ▼  | 5    | \$5.9  |
| Stibbe                         | \$1.7     | 1  | 7 ▲  | -    | \$0.0  |
| Simpson Thacher & Bartlett     | \$1.7     | 1  | 8    | 8    | \$1.7  |

By Aggregate Market Cap

| Adviser                          | H1 2026     |    |      | 2025 |         |
|----------------------------------|-------------|----|------|------|---------|
|                                  | Mkt Cap \$b | #  | Rank | Rank | MC \$b  |
| Olshan                           | \$545       | 96 | 1    | 1    | \$1,375 |
| Akin Gump Strauss Hauer & Feld   | \$276       | 17 | 2    | 2    | \$442   |
| McDermott Will & Schulte         | \$203       | 30 | 3 ▲  | 5    | \$203   |
| White & Case                     | \$164       | 26 | 4 ▼  | 3    | \$285   |
| Iwaida Law Office                | \$78        | 27 | 5 ▲  | 9    | \$42    |
| Cravath Swaine & Moore           | \$72        | 1  | 6 ▲  | -    | \$0     |
| Cleary Gottlieb Steen & Hamilton | \$72        | 1  | 6 ▲  | 38   | \$2     |

Company Side

\$1b+ Targets Only

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Sidley Austin                         | 16            | \$5.8     | 1    | 1    | 21 |
| Wachtell Lipton Rosen & Katz          | 15            | \$6.1     | 2    | 2    | 18 |
| Nishimura & Asahi                     | 14            | \$4.0     | 3    | 3    | 16 |
| Latham & Watkins                      | 9             | \$2.1     | 4    | 4    | 14 |
| Sullivan & Cromwell                   | 9             | \$1.6     | 5 ▲  | 10   | 6  |
| Skadden Arps Slate Meagher & Flom     | 5             | \$1.2     | 6 ▼  | 5    | 10 |
| Kirkland & Ellis                      | 5             | \$0.7     | 7    | 7    | 7  |
| Cleary Gottlieb Steen & Hamilton      | 5             | \$0.4     | 8 ▲  | 21   | 3  |
| Paul Weiss Rifkind Wharton & Garrison | 4             | \$4.4     | 9 ▼  | 6    | 9  |
| De Brauw Blackstone Westbroek         | 3             | \$2.1     | 10 ▲ | 16   | 4  |

\$5b+ Targets Only

| Adviser                               | H1 2026       |           |      | 2025 |   |
|---------------------------------------|---------------|-----------|------|------|---|
|                                       | # Engagements | Stake \$b | Rank | Rank | # |
| Sidley Austin                         | 11            | \$5.1     | 1 ▲  | 4    | 7 |
| Wachtell Lipton Rosen & Katz          | 8             | \$3.8     | 2 ▼  | 1    | 9 |
| Nishimura & Asahi                     | 7             | \$2.6     | 3 ▲  | 5    | 7 |
| Sullivan & Cromwell                   | 5             | \$0.9     | 4 ▲  | 15   | 2 |
| Latham & Watkins                      | 4             | \$0.9     | 5 ▼  | 3    | 8 |
| Paul Weiss Rifkind Wharton & Garrison | 3             | \$3.3     | 6 ▲  | 7    | 4 |
| De Brauw Blackstone Westbroek         | 3             | \$2.1     | 7 ▲  | 18   | 2 |

<\$1b Targets Only

| Adviser                          | H1 2026       |           |      | 2025 |    |
|----------------------------------|---------------|-----------|------|------|----|
|                                  | # Engagements | Stake \$b | Rank | Rank | #  |
| Sidley Austin                    | 18            | \$0.4     | 1    | 1    | 30 |
| Sullivan & Cromwell              | 13            | \$0.2     | 2 ▲  | 4    | 13 |
| Paul Hastings                    | 11            | \$0.2     | 3    | 3    | 14 |
| Latham & Watkins                 | 7             | \$0.2     | 4 ▼  | 2    | 18 |
| Nishimura & Asahi                | 7             | \$0.1     | 5    | 5    | 12 |
| Wachtell Lipton Rosen & Katz     | 6             | \$0.2     | 6 ▲  | 12   | 5  |
| Norton Rose Fulbright            | 6             | \$0.0     | 7 ▲  | 9    | 8  |
| Osler Hoskin & Harcourt          | 5             | \$0.1     | 8 ▲  | 16   | 4  |
| Cleary Gottlieb Steen & Hamilton | 4             | \$0.1     | 9 ▲  | 73   | 1  |
| Freshfields                      | 3             | \$0.2     | 10 ▲ | -    | -  |

Activist Side

\$1b+ Targets Only

| Adviser                        | H1 2026       |           |      | 2025 |    |
|--------------------------------|---------------|-----------|------|------|----|
|                                | # Engagements | Stake \$b | Rank | Rank | #  |
| Olshan                         | 38            | \$9.8     | 1    | 1    | 69 |
| McDermott Will & Schulte       | 23            | \$2.9     | 2 ▲  | 4    | 19 |
| Iwaida Law Office              | 17            | \$4.4     | 3 ▲  | 6    | 10 |
| White & Case                   | 16            | \$6.8     | 4 ▼  | 2    | 25 |
| Akin Gump Strauss Hauer & Feld | 15            | \$3.5     | 5    | 5    | 17 |
| Willkie Farr & Gallagher       | 4             | \$1.3     | 6 ▲  | 7    | 4  |
| Atsumi & Sakai                 | 4             | \$0.4     | 7 ▲  | 9    | 3  |
| Sullivan & Cromwell            | 3             | \$3.7     | 8 ▲  | 15   | 2  |
| Keiwa Sogo Law Offices         | 3             | \$0.4     | 9 ▲  | 11   | 3  |
| Hibiya-Nakata                  | 3             | \$0.3     | 10   | 10   | 3  |

\$5b+ Targets Only

| Adviser                        | H1 2026       |           |      | 2025 |    |
|--------------------------------|---------------|-----------|------|------|----|
|                                | # Engagements | Stake \$b | Rank | Rank | #  |
| Olshan                         | 20            | \$8.4     | 1    | 1    | 39 |
| Akin Gump Strauss Hauer & Feld | 12            | \$3.1     | 2    | 2    | 12 |
| McDermott Will & Schulte       | 10            | \$1.4     | 3 ▲  | 5    | 7  |
| White & Case                   | 9             | \$4.9     | 4    | 4    | 9  |
| Willkie Farr & Gallagher       | 3             | \$1.2     | 5 ▲  | 6    | 2  |
| Sullivan & Cromwell            | 2             | \$3.4     | 6 ▲  | 20   | 1  |
| Iwaida Law Office              | 2             | \$1.7     | 7 ▲  | 19   | 1  |

<\$1b Targets Only

| Adviser                  | H1 2026       |           |      | 2025 |    |
|--------------------------|---------------|-----------|------|------|----|
|                          | # Engagements | Stake \$b | Rank | Rank | #  |
| Olshan                   | 58            | \$1.2     | 1    | 1    | 65 |
| Hibiya-Nakata            | 15            | \$0.3     | 2 ▲  | 5    | 14 |
| White & Case             | 10            | \$0.4     | 3    | 3    | 20 |
| Iwaida Law Office        | 10            | \$0.3     | 4 ▲  | 6    | 12 |
| McDermott Will & Schulte | 7             | \$0.3     | 5 ▼  | 4    | 17 |
| Southgate Law Firm       | 6             | \$0.2     | 6 ▲  | 10   | 5  |
| Hannuri Law Firm         | 4             | \$0.1     | 7 ▲  | -    | -  |
| Miura & Partners         | 4             | \$0.1     | 8 ▲  | 11   | 4  |
| Keiwa Sogo Law Offices   | 4             | \$0.1     | 9 ▼  | 7    | 7  |
| Norton Rose Fulbright    | 4             | \$0.1     | 10 ▼ | 8    | 7  |

| Top Company IR/PR Advisers |                     |    |           |                  |
|----------------------------|---------------------|----|-----------|------------------|
| Region                     | Top Adviser H1 2026 | #  | Stake \$b | Top Adviser 2025 |
| Global                     | Joele Frank         | 48 | \$12.2    | Joele Frank      |
| US                         | Joele Frank         | 47 | \$11.1    | Joele Frank      |
| Canada                     | LodeRock Advisors   | 2  | \$0.1     | FGS Global       |
| Europe                     | Camarco             | 4  | \$0.6     | FTI Consulting   |
| Asia Pacific               | Teneo Holdings      | 2  | \$1.5     | Kekst CNC        |
| Global (\$1b+)             | Joele Frank         | 34 | \$11.9    | Joele Frank      |

Global IR/PR Advisers - Company

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Joele Frank Wilkinson Brimmer Katcher | 48            | \$12.2    | 1    | 1    | 80 |
| ICR                                   | 41            | \$4.0     | 2 ▲  | 4    | 19 |
| FGS Global                            | 17            | \$2.6     | 3 ▼  | 2    | 31 |
| Collected Strategies                  | 16            | \$3.8     | 4 ▼  | 3    | 20 |
| FTI Consulting                        | 11            | \$1.8     | 5 ▲  | 6    | 15 |
| Edelman Smithfield                    | 10            | \$2.4     | 6 ▲  | 7    | 12 |
| Kekst CNC                             | 8             | \$0.8     | 7 ▲  | 8    | 12 |
| Prosek Partners                       | 7             | \$0.8     | 8 ▲  | 12   | 8  |
| Brunswick Group                       | 6             | \$3.2     | 9 ▼  | 5    | 18 |
| Longacre Square Partners              | 6             | \$0.3     | 10 ▼ | 9    | 12 |
| Teneo Holdings                        | 4             | \$2.4     | 11 ▲ | 15   | 4  |
| Camarco                               | 4             | \$0.6     | 12 ▲ | 21   | 2  |
| Reevemark                             | 4             | \$0.1     | 13 ▲ | 27   | 2  |
| Gagnier Communications                | 3             | \$0.4     | 14 ▼ | 10   | 10 |
| Cannings Purple                       | 2             | \$1.0     | 15 ▲ | -    | -  |
| Gladstone Place Partners              | 2             | \$0.6     | 16 ▲ | 17   | 3  |
| Blueshirt Group                       | 2             | \$0.1     | 17 ▲ | 23   | 2  |
| LodeRock Advisors                     | 2             | \$0.1     | 18 ▲ | 41   | 1  |

Top New Company-Side Engagements in 2026

| Target                | Activist                      | Company IR/PR      |
|-----------------------|-------------------------------|--------------------|
| Synopsys              | Elliott Investment Management | FGS Global         |
| Warner Bros Discovery | Paramount/Ancora/Pentwater    | Joele Frank        |
| Sempra                | Voss                          | Joele Frank        |
| Phillips 66           | Elliott Investment Management | FTI Consulting     |
| London Stock Exchange | Elliott Investment Management | Kekst CNC, Camarco |

Engagements privately submitted to Bloomberg (not publicly sourced) are italicized

| Top Activist PR Advisers |                     |    |           |                   |
|--------------------------|---------------------|----|-----------|-------------------|
| Region                   | Top Adviser H1 2026 | #  | Stake \$b | Top Adviser 2025  |
| Global                   | Longacre Square     | 67 | \$12.8    | Longacre Square   |
| US                       | Longacre Square     | 56 | \$10.9    | Longacre Square   |
| Canada                   | Gagnier             | 2  | \$0.1     | Longacre Square   |
| Europe                   | Longacre Square     | 7  | \$1.0     | Longacre Square   |
| Asia Pacific             | H/Advisors          | 23 | \$5.3     | H/Advisors Global |
| Global (\$1b+)           | Longacre Square     | 43 | \$12.2    | Longacre Square   |

Global IR/PR Advisers - Activist

| Adviser                   | H1 2026       |           |      | 2025 |     |
|---------------------------|---------------|-----------|------|------|-----|
|                           | # Engagements | Stake \$b | Rank | Rank | #   |
| Longacre Square Partners  | 67            | \$12.8    | 1    | 1    | 114 |
| H/Advisors                | 23            | \$5.3     | 2 ▲  | 3    | 28  |
| Gasthalter & Co           | 17            | \$2.3     | 3 ▼  | 2    | 32  |
| Prosek Partners           | 10            | \$2.4     | 4    | 4    | 16  |
| Gagnier Communications    | 6             | \$0.1     | 5    | 5    | 12  |
| KRIK                      | 5             | \$1.2     | 6 ▲  | 8    | 8   |
| Greenbrook Communications | 5             | \$0.9     | 7    | 7    | 9   |
| Reevemark                 | 5             | \$0.5     | 8 ▲  | 12   | 4   |
| ASC Advisors              | 5             | \$0.3     | 9    | 9    | 7   |

Global IR/PR Advisers - Combined

| Adviser                               | H1 2026 |       |          |      | 2025 |       |
|---------------------------------------|---------|-------|----------|------|------|-------|
|                                       | Total   | Comp. | Activist | Rank | Rank | Total |
| Longacre Square Partners              | 73      | 6     | 67       | 1    | 1    | 126   |
| Joele Frank Wilkinson Brimmer Katcher | 50      | 48    | 2        | 2    | 2    | 81    |
| ICR                                   | 41      | 41    | -        | 3 ▲  | 11   | 19    |
| H/Advisors                            | 24      | 1     | 23       | 4 ▼  | 3    | 38    |
| FGS Global                            | 18      | 17    | 1        | 5 ▼  | 4    | 34    |

Top New Activist-Side Engagements in 2026

| Target                | Activist                      | Activist PR                  |
|-----------------------|-------------------------------|------------------------------|
| Synopsys              | Elliott Investment Management | Longacre Square              |
| Warner Bros Discovery | Paramount                     | Brunswick, Gagnier, Longacre |
| Warner Bros Discovery | Ancora                        | Longacre Square              |
| eBay                  | GameStop                      | Longacre Square              |
| Daikin                | Elliott Investment Management | H/Advisors                   |

Engagements privately submitted to Bloomberg (not publicly sourced) are italicized

Company Side

United States

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Joele Frank Wilkinson Brimmer Katcher | 47            | \$11.1    | 1    | 1    | 78 |
| ICR                                   | 40            | \$4.0     | 2 ▲  | 4    | 19 |
| Collected Strategies                  | 16            | \$3.8     | 3    | 3    | 20 |
| FGS Global                            | 12            | \$2.0     | 4 ▼  | 2    | 21 |
| Edelman Smithfield                    | 10            | \$2.4     | 5    | 5    | 11 |
| FTI Consulting                        | 7             | \$1.6     | 6 ▲  | 8    | 7  |
| Prosek Partners                       | 5             | \$0.3     | 7 ▲  | 9    | 6  |
| Longacre Square Partners              | 5             | \$0.2     | 8 ▼  | 6    | 10 |
| Kekst CNC                             | 4             | \$0.5     | 9 ▲  | 11   | 5  |

Canada

| Adviser                  | H1 2026       |           |      | 2025 |   |
|--------------------------|---------------|-----------|------|------|---|
|                          | # Engagements | Stake \$b | Rank | Rank | # |
| LodeRock Advisors        | 2             | \$0.1     | 1 ▲  | 7    | 1 |
| FGS Global               | 2             | \$0.0     | 2 ▼  | 1    | 6 |
| Gagnier Communications   | 1             | \$0.4     | 3 ▼  | 2    | 4 |
| Longacre Square Partners | 1             | \$0.1     | 4 ▼  | 3    | 2 |

Europe

| Adviser         | H1 2026       |           |      | 2025 |   |
|-----------------|---------------|-----------|------|------|---|
|                 | # Engagements | Stake \$b | Rank | Rank | # |
| Camarco         | 4             | \$0.6     | 1 ▲  | 8    | 2 |
| FTI Consulting  | 4             | \$0.2     | 2 ▼  | 1    | 7 |
| Brunswick Group | 3             | \$2.9     | 3 ▼  | 2    | 6 |
| FGS Global      | 3             | \$0.5     | 4    | 4    | 4 |
| Kekst CNC       | 3             | \$0.3     | 5 ▲  | 12   | 2 |

Asia Pacific

| Adviser                               | H1 2026       |           |      | 2025 |   |
|---------------------------------------|---------------|-----------|------|------|---|
|                                       | # Engagements | Stake \$b | Rank | Rank | # |
| Teneo Holdings                        | 2             | \$1.5     | 1 ▲  | -    | - |
| Cannings Purple                       | 2             | \$1.0     | 2 ▲  | -    | - |
| Headline Communications               | 1             | \$1.8     | 3 ▲  | 7    | 1 |
| Joele Frank Wilkinson Brimmer Katcher | 1             | \$1.1     | 4 ▲  | -    | - |
| Newgate Communications                | 1             | \$0.0     | 5 ▼  | 4    | 2 |

Activist Side

United States

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Longacre Square Partners              | 56            | \$10.9    | 1    | 1    | 95 |
| Gasthalter & Co                       | 15            | \$2.0     | 2    | 2    | 26 |
| Reevemark                             | 4             | \$0.3     | 3 ▲  | 6    | 4  |
| ASC Advisors                          | 4             | \$0.3     | 4    | 4    | 7  |
| Gagnier Communications                | 4             | \$0.0     | 5    | 5    | 6  |
| August Strategic Communications       | 3             | \$0.7     | 6 ▲  | 9    | 2  |
| Kekst CNC                             | 3             | \$0.6     | 7 ▲  | 8    | 3  |
| Joele Frank Wilkinson Brimmer Katcher | 2             | \$0.1     | 8 ▲  | 13   | 1  |
| FTI Consulting                        | 1             | \$1.7     | 9 ▲  | 10   | 1  |

Canada

| Adviser                   | H1 2026       |           |      | 2025 |   |
|---------------------------|---------------|-----------|------|------|---|
|                           | # Engagements | Stake \$b | Rank | Rank | # |
| Gagnier Communications    | 2             | \$0.1     | 1 ▲  | 2    | 5 |
| Rubenstein Communications | 1             | \$0.4     | 2 ▲  | -    | - |
| Longacre Square Partners  | 1             | \$0.0     | 3 ▼  | 1    | 6 |
| ASC Advisors              | 1             | \$0.0     | 4 ▲  | -    | - |

Europe

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| Longacre Square Partners  | 7             | \$1.0     | 1    | 1    | 10 |
| Greenbrook Communications | 3             | \$0.3     | 2 ▲  | 3    | 5  |
| Gasthalter & Co           | 2             | \$0.3     | 3 ▼  | 2    | 5  |
| Prosek Partners           | 2             | \$0.1     | 4 ▲  | 5    | 3  |
| Reevemark                 | 1             | \$0.1     | 5 ▲  | -    | -  |

Asia Pacific

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| H/Advisors                | 23            | \$5.3     | 1    | 1    | 28 |
| Prosek Partners           | 7             | \$2.3     | 2 ▲  | 3    | 6  |
| KRIK                      | 5             | \$1.2     | 3 ▼  | 2    | 8  |
| Longacre Square Partners  | 2             | \$0.8     | 4 ▲  | 5    | 3  |
| Greenbrook Communications | 2             | \$0.6     | 5 ▲  | 9    | 1  |

## Company Side

## Top Adviser by Sector

| Sector                 | H1 2026 Top Adviser | 2025 Top Adviser |
|------------------------|---------------------|------------------|
| Communications         | Brunswick Group     | Joele Frank      |
| Consumer Discretionary | ICR                 | Joele Frank      |
| Consumer Staples       | Joele Frank         | Joele Frank      |
| Energy                 | FTI Consulting      | FGS Global       |
| Financials             | ICR                 | Joele Frank      |
| Health Care            | Joele Frank         | Joele Frank      |
| Industrials            | Joele Frank         | Joele Frank      |
| Investment Fund        | Prosek Partners     | Prosek Partners  |
| Materials              | Cannings Purple     | Joele Frank      |
| Real Estate            | Joele Frank         | Joele Frank      |
| Technology             | ICR                 | Joele Frank      |
| Utilities              | Joele Frank         | Joele Frank      |

\*By # engagements. Ties are broken by value of activist stakes

## By \$ Value of Activist Stake

| Adviser                               | H1 2026   |    |      | 2025 |        |
|---------------------------------------|-----------|----|------|------|--------|
|                                       | Stake \$b | #  | Rank | Rank | \$b    |
| Joele Frank Wilkinson Brimmer Katcher | \$12.2    | 48 | 1    | 1    | \$24.8 |
| ICR                                   | \$4.0     | 41 | 2 ▲  | 7    | \$2.3  |
| Collected Strategies                  | \$3.8     | 16 | 3 ▲  | 8    | \$2.2  |
| Brunswick Group                       | \$3.2     | 6  | 4 ▼  | 3    | \$11.8 |
| FGS Global                            | \$2.6     | 17 | 5 ▼  | 2    | \$13.2 |
| Edelman Smithfield                    | \$2.4     | 10 | 6 ▼  | 4    | \$7.8  |
| Teneo Holdings                        | \$2.4     | 4  | 7 ▲  | 15   | \$0.9  |
| Headline Communications               | \$1.8     | 1  | 8 ▲  | 13   | \$1.8  |

## By Aggregate Market Cap

| Adviser                               | H1 2026     |    |      | 2025 |        |
|---------------------------------------|-------------|----|------|------|--------|
|                                       | Mkt Cap \$b | #  | Rank | Rank | MC \$b |
| Joele Frank Wilkinson Brimmer Katcher | \$429       | 48 | 1    | 1    | \$955  |
| FGS Global                            | \$206       | 17 | 2    | 2    | \$414  |
| ICR                                   | \$112       | 41 | 3 ▲  | 11   | \$33   |
| FTI Consulting                        | \$96        | 11 | 4 ▲  | 6    | \$210  |
| Kekst CNC                             | \$90        | 8  | 5 ▲  | 7    | \$85   |
| Collected Strategies                  | \$85        | 16 | 6 ▲  | 10   | \$46   |
| Edelman Smithfield                    | \$57        | 10 | 7 ▼  | 4    | \$277  |

## Activist Side

## Top Adviser by Sector

| Sector                 | H1 2026 Top Adviser      | 2025 Top Adviser         |
|------------------------|--------------------------|--------------------------|
| Communications         | Longacre Square Partners | Longacre Square Partners |
| Consumer Discretionary | Longacre Square Partners | Longacre Square Partners |
| Consumer Staples       | Longacre Square Partners | H/Advisors               |
| Energy                 | Longacre Square Partners | Longacre Square Partners |
| Financials             | Longacre Square Partners | Longacre Square Partners |
| Health Care            | Longacre Square Partners | Longacre Square Partners |
| Industrials            | H/Advisors               | Longacre Square Partners |
| Investment Fund        | Longacre Square Partners | Longacre Square Partners |
| Materials              | Prosek Partners          | Prosek Partners          |
| Real Estate            | Longacre Square Partners | Longacre Square Partners |
| Technology             | Longacre Square Partners | Longacre Square Partners |
| Utilities              | -                        | H/Advisors               |

\*By # engagements. Ties are broken by value of activist stakes

## By \$ Value of Activist Stake

| Adviser                   | H1 2026   |    |      | 2025 |        |
|---------------------------|-----------|----|------|------|--------|
|                           | Stake \$b | #  | Rank | Rank | \$b    |
| Longacre Square Partners  | \$12.8    | 67 | 1    | 1    | \$28.2 |
| H/Advisors                | \$5.3     | 23 | 2 ▲  | 4    | \$6.0  |
| Prosek Partners           | \$2.4     | 10 | 3 ▲  | 6    | \$2.1  |
| Gasthalter & Co           | \$2.3     | 17 | 4 ▼  | 3    | \$6.2  |
| FTI Consulting            | \$1.7     | 2  | 5 ▲  | 7    | \$1.7  |
| KRIK                      | \$1.2     | 5  | 6 ▲  | 9    | \$1.4  |
| Greenbrook Communications | \$0.9     | 5  | 7 ▲  | 11   | \$1.0  |
| Collected Strategies      | \$0.7     | 1  | 8 ▲  | -    | \$0.0  |

## By Aggregate Market Cap

| Adviser                  | H1 2026     |    |      | 2025 |         |
|--------------------------|-------------|----|------|------|---------|
|                          | Mkt Cap \$b | #  | Rank | Rank | MC \$b  |
| Longacre Square Partners | \$506       | 67 | 1    | 1    | \$1,174 |
| H/Advisors               | \$211       | 23 | 2 ▲  | 4    | \$200   |
| Prosek Partners          | \$161       | 10 | 3 ▼  | 2    | \$291   |
| Gasthalter & Co          | \$91        | 17 | 4 ▲  | 5    | \$193   |
| Gagnier Communications   | \$75        | 6  | 5 ▼  | 3    | \$218   |
| Brunswick Group          | \$72        | 1  | 6 ▲  | 25   | \$2     |
| Kekst CNC                | \$49        | 3  | 7 ▲  | 9    | \$26    |



Company Side

\$1b+ Targets Only

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Joele Frank Wilkinson Brimmer Katcher | 34            | \$11.9    | 1    | 1    | 60 |
| ICR                                   | 15            | \$3.6     | 2 ▲  | 15   | 2  |
| FGS Global                            | 11            | \$2.4     | 3 ▼  | 2    | 23 |
| Kekst CNC                             | 7             | \$0.8     | 4    | 4    | 9  |
| Collected Strategies                  | 6             | \$3.6     | 5    | 5    | 7  |
| FTI Consulting                        | 6             | \$1.6     | 6 ▲  | 7    | 6  |
| Brunswick Group                       | 5             | \$3.1     | 7 ▼  | 3    | 17 |
| Edelman Smithfield                    | 5             | \$2.3     | 8 ▼  | 6    | 6  |
| Camarco                               | 4             | \$0.6     | 9 ▲  | 19   | 1  |
| Teneo Holdings                        | 3             | \$2.2     | 10 ▲ | 12   | 3  |

\$5b+ Targets Only

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Joele Frank Wilkinson Brimmer Katcher | 16            | \$8.0     | 1    | 1    | 29 |
| FGS Global                            | 7             | \$2.2     | 2    | 2    | 17 |
| ICR                                   | 6             | \$2.6     | 3 ▲  | 11   | 2  |
| Kekst CNC                             | 5             | \$0.3     | 4    | 4    | 5  |
| Collected Strategies                  | 4             | \$3.1     | 5 ▲  | 10   | 3  |
| FTI Consulting                        | 4             | \$1.5     | 6    | 6    | 4  |
| Edelman Smithfield                    | 3             | \$2.0     | 7 ▼  | 5    | 4  |

<\$1b Targets Only

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| ICR                                   | 26            | \$0.4     | 1 ▲  | 2    | 17 |
| Joele Frank Wilkinson Brimmer Katcher | 14            | \$0.3     | 2 ▼  | 1    | 20 |
| Collected Strategies                  | 10            | \$0.3     | 3    | 3    | 13 |
| FGS Global                            | 6             | \$0.2     | 4 ▲  | 6    | 8  |
| FTI Consulting                        | 5             | \$0.2     | 5    | 5    | 9  |
| Edelman Smithfield                    | 5             | \$0.1     | 6 ▲  | 7    | 6  |
| Longacre Square Partners              | 5             | \$0.1     | 7 ▼  | 4    | 9  |
| Prosek Partners                       | 4             | \$0.3     | 8 ▲  | 10   | 4  |
| Reevemark                             | 3             | \$0.1     | 9 ▲  | 19   | 2  |
| LodeRock Advisors                     | 2             | \$0.1     | 10 ▲ | 28   | 1  |

Activist Side

\$1b+ Targets Only

| Adviser                         | H1 2026       |           |      | 2025 |    |
|---------------------------------|---------------|-----------|------|------|----|
|                                 | # Engagements | Stake \$b | Rank | Rank | #  |
| Longacre Square Partners        | 43            | \$12.2    | 1    | 1    | 68 |
| H/Advisors                      | 18            | \$5.1     | 2 ▲  | 3    | 21 |
| Gasthalter & Co                 | 11            | \$2.2     | 3 ▼  | 2    | 22 |
| Prosek Partners                 | 9             | \$2.4     | 4    | 4    | 12 |
| KRIK                            | 4             | \$1.2     | 5 ▲  | 6    | 7  |
| Reevemark                       | 4             | \$0.5     | 6 ▲  | 10   | 3  |
| Greenbrook Communications       | 3             | \$0.8     | 7    | 7    | 7  |
| August Strategic Communications | 3             | \$0.7     | 8 ▲  | 18   | 1  |
| Kekst CNC                       | 2             | \$0.6     | 9 ▼  | 8    | 4  |
| ASC Advisors                    | 2             | \$0.3     | 10 ▼ | 9    | 4  |

\$5b+ Targets Only

| Adviser                  | H1 2026       |           |      | 2025 |    |
|--------------------------|---------------|-----------|------|------|----|
|                          | # Engagements | Stake \$b | Rank | Rank | #  |
| Longacre Square Partners | 21            | \$10.1    | 1    | 1    | 39 |
| H/Advisors               | 9             | \$3.8     | 2    | 2    | 9  |
| Prosek Partners          | 9             | \$2.4     | 3 ▲  | 4    | 6  |
| Gasthalter & Co          | 4             | \$0.7     | 4 ▼  | 3    | 8  |
| KRIK                     | 2             | \$0.9     | 5 ▲  | 6    | 4  |
| Kekst CNC                | 2             | \$0.6     | 6 ▲  | 15   | 1  |
| Reevemark                | 2             | \$0.4     | 7 ▲  | 12   | 1  |

<\$1b Targets Only

| Adviser                               | H1 2026       |           |      | 2025 |    |
|---------------------------------------|---------------|-----------|------|------|----|
|                                       | # Engagements | Stake \$b | Rank | Rank | #  |
| Longacre Square Partners              | 24            | \$0.6     | 1    | 1    | 46 |
| Gasthalter & Co                       | 6             | \$0.1     | 2    | 2    | 10 |
| H/Advisors                            | 5             | \$0.2     | 3    | 3    | 7  |
| Gagnier Communications                | 4             | \$0.1     | 4 ▲  | 5    | 4  |
| ASC Advisors                          | 3             | \$0.0     | 5 ▲  | 7    | 3  |
| Greenbrook Communications             | 2             | \$0.1     | 6 ▲  | 8    | 2  |
| Joele Frank Wilkinson Brimmer Katcher | 2             | \$0.1     | 7 ▲  | 11   | 1  |
| FTI Consulting                        | 1             | \$0.1     | 8 ▲  | -    | -  |
| Capital Link                          | 1             | \$0.0     | 9 ▲  | 13   | 1  |
| Prosek Partners                       | 1             | \$0.0     | 10 ▼ | 6    | 4  |

| Top Company Proxy Solicitors |                     |    |           |                    |
|------------------------------|---------------------|----|-----------|--------------------|
| Region                       | Top Adviser H1 2026 | #  | Stake \$b | Top Adviser 2025   |
| Global                       | Innisfree M&A       | 33 | \$13.1    | Sodali & Co        |
| US                           | Innisfree M&A       | 32 | \$11.3    | Innisfree M&A      |
| Canada                       | Laurel Hill         | 6  | \$0.8     | Kingsdale Advisors |
| Europe                       | Georgeson           | 6  | \$0.9     | Georgeson          |
| Asia Pacific                 | Georgeson           | 9  | \$1.5     | Georgeson          |
| Global (\$1b+)               | Innisfree M&A       | 25 | \$12.8    | Innisfree M&A      |

Global Proxy Solicitors - Company

| Adviser                    | H1 2026       |           |      | 2025 |    |
|----------------------------|---------------|-----------|------|------|----|
|                            | # Engagements | Stake \$b | Rank | Rank | #  |
| Innisfree M&A              | 33            | \$13.1    | 1 ▲  | 2    | 50 |
| Sodali & Co                | 31            | \$10.2    | 2 ▼  | 1    | 67 |
| Georgeson                  | 24            | \$2.6     | 3 ▲  | 4    | 36 |
| MacKenzie Partners         | 17            | \$2.4     | 4 ▲  | 5    | 31 |
| Okapi Partners             | 16            | \$2.4     | 5 ▲  | 6    | 26 |
| DF King                    | 11            | \$0.9     | 6 ▼  | 3    | 45 |
| Alliance Advisors          | 9             | \$0.4     | 7    | 7    | 13 |
| Laurel Hill Advisory Group | 7             | \$0.8     | 8 ▲  | 9    | 6  |
| Kingsdale Advisors         | 3             | \$0.2     | 9 ▼  | 8    | 6  |
| Saratoga Proxy Consulting  | 2             | \$0.0     | 10 ▲ | 11   | 3  |

Top New Company-Side Engagements in 2026

| Target                | Activist                      | Company Solicitor        |
|-----------------------|-------------------------------|--------------------------|
| Synopsys              | Elliott Investment Management | <i>Innisfree M&amp;A</i> |
| Warner Bros Discovery | Paramount/Ancora/Pentwater    | Innisfree M&A            |
| eBay                  | GameStop Corp                 | <i>Sodali &amp; Co</i>   |
| Leonardo SpA          | Wyser-Pratte                  | <i>Georgeson</i>         |

Engagements privately submitted to Bloomberg (not publicly sourced) are italicized

Proxy Solicitors in Top 5 Largest Advanced-Stage Proxy Fights in 2026

| Target              | Activist          | Mkt Cap \$b | Goal                 | Company Solicitor           | Activist Solicitor    | Outcome        |
|---------------------|-------------------|-------------|----------------------|-----------------------------|-----------------------|----------------|
| Lululemon Athletica | Chip Wilson       | \$21        | Board Representation | Okapi Partners, Sodali & Co | Innisfree M&A         | Settled        |
| LG Chem             | Palliser Capital  | \$17        | Make Proposal        | Alliance Advisors, Sodali   | Bside Korea           | Management Win |
| DB Insurance Co     | Align Partners    | \$8         | Make Proposal        | Sodali & Co                 | Bside Korea, KDM Mega | Split          |
| Korea Zinc          | Young Poong       | \$7         | Board Representation | Sodali, JSS, Wis            | Georgeson, Bside, KDM | Split          |
| Wex Inc             | Impactive Capital | \$6         | Board Representation | Innisfree M&A               | Okapi Partners        | Settled        |

Activist definitive proxy statement filed. Market cap as of campaign announcement date

| Top Activist Proxy Solicitors |                     |    |           |                  |
|-------------------------------|---------------------|----|-----------|------------------|
| Region                        | Top Adviser H1 2026 | #  | Stake \$b | Top Adviser 2025 |
| Global                        | Okapi Partners      | 25 | \$8.5     | Okapi Partners   |
| US                            | Okapi Partners      | 22 | \$7.0     | Okapi Partners   |
| Canada                        | Laurel Hill         | 3  | \$0.0     | Carson Proxy     |
| Europe                        | Georgeson           | 5  | \$0.7     | Georgeson        |
| Asia Pacific                  | Bside Korea Co      | 8  | \$2.4     | Georgeson        |
| Global (\$1b+)                | Okapi Partners      | 12 | \$8.3     | Georgeson        |

Global Proxy Solicitors - Activist

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| Okapi Partners            | 25            | \$8.5     | 1    | 1    | 25 |
| Saratoga Proxy Consulting | 17            | \$1.6     | 2    | 2    | 25 |
| Sodali & Co               | 12            | \$1.1     | 3    | 3    | 20 |
| Bside Korea Co            | 8             | \$2.4     | 4 ▲  | -    | -  |
| Investorcom               | 7             | \$0.3     | 5    | 5    | 12 |
| Georgeson                 | 6             | \$2.5     | 6    | 6    | 9  |
| KDM Mega Holdings Co      | 6             | \$2.2     | 7 ▲  | 11   | 1  |
| Alliance Advisors         | 6             | \$0.9     | 8 ▼  | 4    | 14 |
| Innisfree M&A             | 4             | \$2.0     | 9 ▼  | 8    | 5  |

Global Proxy Solicitors - Combined

| Adviser                   | H1 2026 |       |          |      | 2025 |    |
|---------------------------|---------|-------|----------|------|------|----|
|                           | Total   | Comp. | Activist | Rank | Rank | #  |
| Sodali & Co               | 43      | 31    | 12       | 1    | 1    | 87 |
| Okapi Partners            | 41      | 16    | 25       | 2 ▲  | 3    | 51 |
| Innisfree M&A             | 37      | 33    | 4        | 3 ▼  | 2    | 55 |
| Georgeson                 | 30      | 24    | 6        | 4 ▲  | 5    | 45 |
| Saratoga Proxy Consulting | 19      | 2     | 17       | 5 ▲  | 7    | 28 |

## Company Side

## United States

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| Innisfree M&A             | 32            | \$11.3    | 1    | 1    | 50 |
| Sodali & Co               | 20            | \$4.8     | 2    | 2    | 44 |
| MacKenzie Partners        | 17            | \$2.4     | 3 ▲  | 4    | 31 |
| Okapi Partners            | 16            | \$2.4     | 4 ▲  | 5    | 24 |
| DF King                   | 10            | \$0.6     | 5 ▼  | 3    | 36 |
| Georgeson                 | 9             | \$0.3     | 6    | 6    | 12 |
| Alliance Advisors         | 8             | \$0.2     | 7    | 7    | 9  |
| Saratoga Proxy Consulting | 2             | \$0.0     | 8    | 8    | 3  |
| Kingsdale Advisors        | 1             | \$0.2     | 9 ▲  | -    | -  |

## Canada

| Adviser                    | H1 2026       |           |      | 2025 |   |
|----------------------------|---------------|-----------|------|------|---|
|                            | # Engagements | Stake \$b | Rank | Rank | # |
| Laurel Hill Advisory Group | 6             | \$0.8     | 1 ▲  | 3    | 4 |
| Sodali & Co                | 2             | \$0.1     | 2    | 2    | 4 |
| Kingsdale Advisors         | 2             | \$0.0     | 3 ▼  | 1    | 6 |
| Advisense Partners         | 1             | \$0.0     | 4 ▲  | -    | - |

## Europe

| Adviser       | H1 2026       |           |      | 2025 |    |
|---------------|---------------|-----------|------|------|----|
|               | # Engagements | Stake \$b | Rank | Rank | #  |
| Georgeson     | 6             | \$0.9     | 1    | 1    | 12 |
| Sodali & Co   | 2             | \$0.4     | 2    | 2    | 10 |
| Innisfree M&A | 1             | \$1.7     | 3 ▲  | -    | -  |
| DF King       | 1             | \$0.3     | 4 ▼  | 3    | 7  |

## Asia Pacific

| Adviser             | H1 2026       |           |      | 2025 |    |
|---------------------|---------------|-----------|------|------|----|
|                     | # Engagements | Stake \$b | Rank | Rank | #  |
| Georgeson           | 9             | \$1.5     | 1    | 1    | 11 |
| Sodali & Co         | 7             | \$4.9     | 2    | 2    | 9  |
| CG Trust            | 1             | \$1.8     | 3 ▲  | 6    | 1  |
| JS Co               | 1             | \$1.8     | 3 ▲  | 6    | 1  |
| Lee & More Group Co | 1             | \$1.8     | 3 ▲  | 6    | 1  |

## Activist Side

## United States

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| Okapi Partners            | 22            | \$7.0     | 1 ▲  | 2    | 23 |
| Saratoga Proxy Consulting | 17            | \$1.6     | 2 ▼  | 1    | 25 |
| Sodali & Co               | 9             | \$0.4     | 3    | 3    | 9  |
| Investorcom               | 7             | \$0.3     | 4    | 4    | 12 |
| Innisfree M&A             | 4             | \$2.0     | 5    | 5    | 5  |
| DF King                   | 1             | \$0.2     | 6 ▲  | 7    | 3  |
| Campaign Management       | 1             | \$0.0     | 7 ▲  | 8    | 3  |
| MacKenzie Partners        | 1             | \$0.0     | 8 ▲  | 10   | 1  |

## Canada

| Adviser                    | H1 2026       |           |      | 2025 |   |
|----------------------------|---------------|-----------|------|------|---|
|                            | # Engagements | Stake \$b | Rank | Rank | # |
| Laurel Hill Advisory Group | 3             | \$0.0     | 1 ▲  | 3    | 1 |
| Carson Proxy Advisors      | 2             | \$0.0     | 2 ▼  | 1    | 6 |
| Advisense Partners         | 2             | \$0.0     | 3 ▲  | -    | - |
| Sodali & Co                | 1             | \$0.1     | 4 ▼  | 2    | 2 |
| Kingsdale Advisors         | 1             | \$0.0     | 5 ▲  | -    | - |

## Europe

| Adviser           | H1 2026       |           |      | 2025 |   |
|-------------------|---------------|-----------|------|------|---|
|                   | # Engagements | Stake \$b | Rank | Rank | # |
| Georgeson         | 5             | \$0.7     | 1 ▲  | 2    | 4 |
| Alliance Advisors | 3             | \$0.5     | 2 ▼  | 1    | 7 |
| Okapi Partners    | 2             | \$0.3     | 3 ▲  | 5    | 1 |
| Sodali & Co       | 1             | \$0.6     | 4 ▼  | 3    | 2 |

## Asia Pacific

| Adviser              | H1 2026       |           |      | 2025 |   |
|----------------------|---------------|-----------|------|------|---|
|                      | # Engagements | Stake \$b | Rank | Rank | # |
| Bside Korea Co       | 8             | \$2.4     | 1 ▲  | -    | - |
| KDM Mega Holdings Co | 6             | \$2.2     | 2 ▲  | 4    | 1 |
| Alliance Advisors    | 3             | \$0.4     | 3 ▼  | 2    | 3 |
| Georgeson            | 1             | \$1.8     | 4 ▼  | 1    | 5 |
| Okapi Partners       | 1             | \$1.2     | 5 ▲  | -    | - |

## Company Side

## Top Adviser by Sector

| Sector                 | H1 2026 Top Adviser | 2025 Top Adviser   |
|------------------------|---------------------|--------------------|
| Communications         | MacKenzie Partners  | Sodali & Co        |
| Consumer Discretionary | Sodali & Co         | Sodali & Co        |
| Consumer Staples       | Georgeson           | Sodali & Co        |
| Energy                 | Innisfree M&A       | Sodali & Co        |
| Financials             | Innisfree M&A       | Sodali & Co        |
| Health Care            | Innisfree M&A       | Sodali & Co        |
| Industrials            | Sodali & Co         | DF King            |
| Investment Fund        | DF King             | DF King            |
| Materials              | Sodali & Co         | Innisfree M&A      |
| Real Estate            | Innisfree M&A       | MacKenzie Partners |
| Technology             | Innisfree M&A       | Innisfree M&A      |
| Utilities              | -                   | DF King            |

\*By # engagements. Ties are broken by value of activist stakes

## \$1b+ Targets Only

| Adviser            | H1 2026       |           |      | 2025 |    |
|--------------------|---------------|-----------|------|------|----|
|                    | # Engagements | Stake \$b | Rank | Rank | #  |
| Innisfree M&A      | 25            | \$12.8    | 1    | 1    | 40 |
| Sodali & Co        | 14            | \$9.7     | 2    | 2    | 24 |
| Georgeson          | 13            | \$2.1     | 3 ▲  | 4    | 21 |
| MacKenzie Partners | 12            | \$2.3     | 4 ▲  | 5    | 13 |
| DF King            | 6             | \$0.8     | 5 ▼  | 3    | 21 |
| Okapi Partners     | 5             | \$2.2     | 6    | 6    | 12 |

## By \$ Value of Activist Stake

| Adviser       | H1 2026   |    |      | 2025 |        |
|---------------|-----------|----|------|------|--------|
|               | Stake \$b | #  | Rank | Rank | \$b    |
| Innisfree M&A | \$13.1    | 33 | 1 ▲  | 2    | \$21.4 |
| Sodali & Co   | \$10.2    | 31 | 2 ▼  | 1    | \$29.0 |
| Georgeson     | \$2.6     | 24 | 3 ▲  | 4    | \$13.3 |

## By Aggregate Market Cap

| Adviser       | H1 2026     |    |      | 2025 |        |
|---------------|-------------|----|------|------|--------|
|               | Mkt Cap \$b | #  | Rank | Rank | MC \$b |
| Innisfree M&A | \$436       | 33 | 1    | 1    | \$634  |
| Sodali & Co   | \$153       | 31 | 2 ▲  | 4    | \$343  |
| Georgeson     | \$119       | 24 | 3 ▼  | 2    | \$556  |

## Activist Side

## Top Adviser by Sector

| Sector                 | H1 2026 Top Adviser       | 2025 Top Adviser          |
|------------------------|---------------------------|---------------------------|
| Communications         | Bside Korea Co            | Saratoga Proxy Consulting |
| Consumer Discretionary | Saratoga Proxy Consulting | Saratoga Proxy Consulting |
| Consumer Staples       | Saratoga Proxy Consulting | Okapi Partners            |
| Energy                 | Okapi Partners            | Carson Proxy Advisors     |
| Financials             | Okapi Partners            | Okapi Partners            |
| Health Care            | Saratoga Proxy Consulting | Saratoga Proxy Consulting |
| Industrials            | Okapi Partners            | Okapi Partners            |
| Investment Fund        | Investorcom               | Alliance Advisors         |
| Materials              | Bside Korea Co            | Georgeson                 |
| Real Estate            | Saratoga Proxy Consulting | Saratoga Proxy Consulting |
| Technology             | Okapi Partners            | Okapi Partners            |
| Utilities              | -                         | Okapi Partners            |

\*By # engagements. Ties are broken by value of activist stakes

## \$1b+ Targets Only

| Adviser                   | H1 2026       |           |      | 2025 |    |
|---------------------------|---------------|-----------|------|------|----|
|                           | # Engagements | Stake \$b | Rank | Rank | #  |
| Okapi Partners            | 12            | \$8.3     | 1    | 1    | 15 |
| Saratoga Proxy Consulting | 7             | \$1.4     | 2    | 2    | 13 |
| Georgeson                 | 5             | \$2.5     | 3    | 3    | 6  |
| Bside Korea Co            | 4             | \$2.3     | 4 ▲  | -    | -  |
| KDM Mega Holdings Co      | 3             | \$2.1     | 5 ▲  | 8    | 1  |
| Sodali & Co               | 3             | \$0.9     | 6 ▼  | 5    | 6  |

## By \$ Value of Activist Stake

| Adviser        | H1 2026   |    |      | 2025 |        |
|----------------|-----------|----|------|------|--------|
|                | Stake \$b | #  | Rank | Rank | \$b    |
| Okapi Partners | \$8.5     | 25 | 1    | 1    | \$16.2 |
| Georgeson      | \$2.5     | 6  | 2 ▲  | 3    | \$3.0  |
| Bside Korea Co | \$2.4     | 8  | 3 ▲  | -    | \$0.0  |

## By Aggregate Market Cap

| Adviser        | H1 2026     |    |      | 2025 |        |
|----------------|-------------|----|------|------|--------|
|                | Mkt Cap \$b | #  | Rank | Rank | MC \$b |
| Okapi Partners | \$300       | 25 | 1    | 1    | \$738  |
| Bside Korea Co | \$38        | 8  | 2 ▲  | -    | \$0    |
| Georgeson      | \$33        | 6  | 3 ▲  | 5    | \$45   |

| Top Company Strategic Advisers |                      |   |           |                      |
|--------------------------------|----------------------|---|-----------|----------------------|
| Region                         | Top Adviser H1 2026  | # | Stake \$b | Top Adviser 2025     |
| Global                         | Spotlight Advisors   | 8 | \$0.4     | Spotlight Advisors   |
| US                             | Spotlight Advisors   | 8 | \$0.4     | Spotlight Advisors   |
| Global (\$1b+)                 | Strategic Governance | 5 | \$2.7     | Strategic Governance |

Global Strategic Advisers - Company

| Adviser                       | H1 2026       |           |      | 2025 |    |
|-------------------------------|---------------|-----------|------|------|----|
|                               | # Engagements | Stake \$b | Rank | Rank | #  |
| Spotlight Advisors            | 8             | \$0.4     | 1    | 1    | 20 |
| Strategic Governance Advisors | 6             | \$2.8     | 2    | 2    | 12 |
| Jasper Street Partners        | 1             | \$0.7     | 3    | 3    | 3  |
| Anteris Advisors              | 1             | \$0.0     | 4 ▲  | 5    | 2  |
| ZMH Advisors                  | 1             | \$0.0     | 5 ▲  | 6    | 1  |

Top New Company-Side Engagements in 2026

| Target              | Activist                   | Company Strategic Adviser     |
|---------------------|----------------------------|-------------------------------|
| Warner Bros         | Paramount/Ancora/Pentwater | Strategic Governance Advisors |
| Lululemon Athletica | Chip Wilson                | Strategic Governance Advisors |
| Solventum Corp      | Triam Fund Management      | Strategic Governance Advisors |
| Comerica            | HoldCo Asset Management    | Strategic Governance Advisors |
| Bio-Techne Corp     | Ananym Capital Management  | Spotlight Advisors            |

Engagements privately submitted to Bloomberg (not publicly sourced) are italicized

Global Strategic Advisers - Combined

| Adviser                       | H1 2026 |       |          |      | Key Individuals     |                                    |
|-------------------------------|---------|-------|----------|------|---------------------|------------------------------------|
|                               | Total   | Comp. | Activist | Rank | Contact             | Email                              |
| Spotlight Advisors            | 26      | 8     | 18       | 1    | Greg Taxin          | gtaxin@spotlightadvisors.com       |
| LDG Advisory                  | 9       | -     | 9        | 2    | Lauren Gojkovich    | lauren@ldg-advisory.com            |
| Strategic Governance Advisors | 6       | 6     | -        | 3    | Effie Veres         | everes@stratgovadvisors.com        |
| ZMH Advisors                  | 3       | 1     | 2        | 4    | Waheed Hassan       | waheed@zmhadvisors.com             |
| 7Square GmbH                  | 2       | -     | 2        | 5    | Thomas Schweppe     | Thomas.Schweppe@7square.de         |
| Jasper Street Partners        | 1       | 1     | -        | 6    | Peter da Silva Vint | peter.dasilvavint@jasperstreet.com |
| Anteris Advisors              | 1       | 1     | -        | 7    | Brendan McVeigh     | brendan@anterisadvisors.com        |

Advisers ranked by number of engagements. Ties are broken by value of activist stakes

Strategic advisers are categorized by Bloomberg for key activism specialists who do not fit into our financial, legal, IR/PR, or proxy solicitor categories. They frequently specialize in consulting, shareholder advisory services, proxy fights, ESG advice, and activism preparedness, and generally do not focus on financial services, legal advice, media relations or proxy solicitation services.

| Top Activist Strategic Advisers |                     |    |           |                    |
|---------------------------------|---------------------|----|-----------|--------------------|
| Region                          | Top Adviser H1 2026 | #  | Stake \$b | Top Adviser 2025   |
| Global                          | Spotlight Advisors  | 18 | \$4.3     | Spotlight Advisors |
| US                              | Spotlight Advisors  | 10 | \$1.8     | Spotlight Advisors |
| Global (\$1b+)                  | Spotlight Advisors  | 15 | \$4.2     | Spotlight Advisors |

Global Strategic Advisers - Activist

| Adviser            | H1 2026       |           |      | 2025 |    |
|--------------------|---------------|-----------|------|------|----|
|                    | # Engagements | Stake \$b | Rank | Rank | #  |
| Spotlight Advisors | 18            | \$4.3     | 1    | 1    | 20 |
| LDG Advisory       | 9             | \$0.7     | 2    | 2    | 10 |
| 7Square GmbH       | 2             | \$0.4     | 3 ▲  | -    | -  |
| ZMH Advisors       | 2             | \$0.1     | 4 ▼  | 3    | 7  |

Top New Activist-Side Engagements in 2026

| Target         | Activist                    | Activist Strategic Adviser |
|----------------|-----------------------------|----------------------------|
| CoStar Group   | DE Shaw & Co                | Spotlight Advisors         |
| T&D Holdings   | Farallon Capital Management | Spotlight Advisors         |
| Intertek Group | Lost Coast Collective       | Spotlight Advisors         |
| Swatch Group   | Greenwood Investors         | LDG Advisory               |
| Snap Inc       | Irenic Capital Management   | LDG Advisory               |

Engagements privately submitted to Bloomberg (not publicly sourced) are italicized



## Bloomberg League Criteria

### Eligible Advisers:

- All financial advisers, legal advisers, investor relations/public relations advisers, proxy solicitors and strategic advisers that advise the company or activist on activism or major M&A-related matters during the course of an activist campaign.
- Advisers to a target company (or to board/special committee) receive company-side credit.
- Advisers to a member of the activist receive activist-side credit.
- Advisers to third parties do not receive credit, such as legal advisers to financial advisers and advisers to acquirers in deals where a target shareholder opposes the merger.

### League Table Credit:

- An engagement will be given league table credit for a given year as long as the campaign was active within that year. Activity is defined as one or more of the following events occurring in that year:
  - Campaign began.
  - New activist objectives disclosed.
  - Contested meeting started, ended or pending.
  - Other major event occurs (i.e. settlement, lawsuit, activist letter).
  - Activist public statement during hostilities.
- Only one engagement per target company per year will be counted for league table ranking purposes.
- For closed-end funds, only one engagement per ultimate parent will be counted.
- Engagements privately submitted to Bloomberg are eligible for league table credit and are available for review on BI ACTLEAG <GO>.

## General Database Criteria

### Included Campaigns:

- Shareholder is publicly seeking to make changes at a company without company cooperation.
- Known activist gets board seat or takes large stake at a company without disclosing public activist intentions.
- Credible news reports of above situations.
- Hedge fund or known activist files 13D after purchasing shares on the open market.
- Unsolicited bids by financial acquirers with toehold stakes.
- Japanese Significant Shareholder Filings/Mass Holding Reports where "Holding Purpose" field discloses activist intentions.
- Japanese shareholder proposals regarding value maximization, submitted by investment funds or other major shareholders.

### Not Included:

- Proposals by small/ESG shareholders.
- Stakes disclosed in 13F or 13G filing without accompanying activist intentions.
- Campaigns where investor owns debt, not equity.
- Short-selling campaigns.

## For More Information

- BI ACT <GO> - Comprehensive data on global activist campaigns.
- BI ACTLEAG <GO> - Customizable activism league tables.
- LEAG <GO> -> Reports Tab -> Global Activism - Subscribe to semi-annual activism league tables report and see back issues.

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