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Adam Emmerich is Co-Chair of Wachtell Lipton's Corporate Department. Adam's practice has included a broad and varied representation of public and private companies in a wide range of industries throughout the United States and around the world, in mergers and acquisitions, divestitures, spin-offs, joint ventures, financing transactions and securities law matters. Adam also has extensive experience and expertise in corporate governance, shareholder activism, and takeover defense and contested acquisition matters.

Adam was named a [Dealmaker of the Year](#) by *The American Lawyer* for his work with T-Mobile USA and Deutsche Telekom in the \$146 billion all-stock combination of T-Mobile and Sprint. Adam also led the Wachtell Lipton teams for Covidien plc in its \$49.9 billion acquisition by Medtronic and Tim Hortons in its \$12.2 billion combination with Burger King Worldwide, which were named by *The American Lawyer* as Global M&A Deal of the Year: Ireland and Global M&A Deal of the Year: Canada.

Adam is recognized by [Lawdragon](#) as one of the 500 leading lawyers in America (including as a [Lawdragon Legend of the 500](#), the truly select lawyers who have been named in *Lawdragon's* elite annual guide 10 times), as one of the 500 leading dealmakers in America each year since the category was inaugurated,

and as one of the 500 Leading Global Real Estate Lawyers.

Adam has also been named by *Forbes* as both one of [America's Top Lawyers](#) and [Top M&A lawyers](#), and as one of the world's leading lawyers in corporate M&A (both U.S. and international & cross-border, Band 1) and in REITs by [Chambers and Partners](#).

[The Lexology Index](#) (formerly *Who's Who Legal*) has named Adam a Global Elite Thought Leader in M&A, as lawyer of the year in M&A, and as an expert in Corporate Governance and M&A in the real estate field. Adam has also been recognized as among the Best of the Best USA by [Euromoney Institutional Investor's Expert Guides](#) including as an expert in M&A, in Corporate Governance, and in Banking, Finance and Transactional and a highly regarded leading lawyer by [IFLR 1000](#).

Adam has been recognized as one of the top 10 M&A Lawyers in North America for both [2023](#) and [2022](#) by [MergerLinks](#). Wachtell Lipton was *Law360's* [Mergers & Acquisitions Group](#) of the Year for 2023.

Adam was also named one of Hollywood's Top Dealmakers by *The Hollywood Reporter* in both [2022](#) and [2017](#), including for work for long-time client Creative Artists Agency. Adam was named one of the [Lawdragon 500 Leading Global Entertainment, Sports & Media Lawyers](#) in 2025, the category's inaugural edition, and again in 2026.

Adam and [Robin Panovka](#) have been profiled by [Lawdragon](#) for their work with REITs and real estate M&A, been named [2024 Lawdragon 500 Leading Global Real Estate Lawyers](#), and selected as Real Estate MVPs by *Law360* in [2022](#) and [2024](#). Wachtell Lipton's REIT M&A practice, which Adam and Robin co-chair, was *Law360's* [group of the year](#) for 2022.

Adam was named one of the [Lawdragon 500 Leading Energy Lawyers](#) in 2025.

Among the other transactions in which Adam has taken a leading role are:

- Broadcom in its \$147 billion proposal to acquire Qualcomm

- Deutsche Telekom and T-Mobile USA in the combination of T-Mobile USA and MetroPCS Communications at a \$30 billion enterprise value, and Deutsche Telekom in its agreed \$39 billion sale of T-Mobile to AT&T
- the board of Wyeth in its \$68 billion acquisition by Pfizer
- Albertsons Companies' 10% shareholder Schottenstein Stores Corp. in connection with Albertsons' agreed \$24.6 billion merger with Kroger
- Immunomedics in its \$21 billion acquisition by Gilead
- Hill-Rom in its \$12.4 billion acquisition by Baxter International
- National Instruments in its \$8.2 billion acquisition by Emerson
- Frutarom Industries Ltd in its \$7.1 billion acquisition by International Flavors & Fragrances
- Maxar Technologies in its \$6.4 billion acquisition by Advent International
- Medtronic plc in its \$6.1 billion sale of a portion of its Patient Monitoring & Recovery Division to Cardinal Health, and in its announced intention to separate its combined Patient Monitoring and Respiratory Interventions businesses
- Apellis in its \$5.6 billion acquisition by Biogen
- Google in its participation in the \$4.5 billion Nortel patent auction
- WESCO International in its \$4.5 billion acquisition of Anixter International
- Mallinckrodt plc in its
 - \$6.7 billion combination with Endo
 - \$5.6 billion acquisition of Questcor Pharmaceuticals
 - \$1.4 billion acquisition of Cadence Pharmaceuticals
 - \$2.3 billion acquisition of Ikaria from a Madison Dearborn-led investor group
 - \$1.325 billion acquisition of Therakos in 2015 from The Gores Group, and subsequent sale of Therakos in 2024 to CVC Capital Partners
 - \$1.2 billion acquisition of Sucampo Pharmaceuticals
- Herman Miller in its \$1.8 billion cash and stock acquisition of Knoll
- The Special Committee of WOW!'s board of directors in connection with a \$1.5 billion going private transaction with DigitalBridge and Crestview
- WOW! in the \$1.125 billion sale of its Cleveland and Columbus, Ohio service areas to Atlantic Broadband and the \$661 million sale of its Chicago, Illinois, Evansville, Indiana, and Anne Arundel,

Maryland service areas to Astound Broadband

- Medline in its sale of a majority interest to Blackstone, Carlyle and Hellman & Friedman
- T-Mobile in its
 - \$4.9 billion investment in a joint venture with KKR to acquire Metronet
 - \$3 billion joint venture with EQT Infrastructure VI to acquire Lumos
 - \$2 billion investment in a 50/50 joint venture with Oak Hill to acquire and combine GoNetspeed and Greenlight Networks
 - \$700 million investment in a 50/50 joint venture with Wren House to acquire i3 Broadband
 - investment in a joint venture with KKR to acquire U.S. Internet
- XPO Logistics in its
 - acquisition of Norbert Dentressangle S.A. for €3.24 billion and its subsequent acquisition of all shares in XPO Logistics Europe owned by Elliott Capital Advisors
 - \$3 billion acquisition of Con-way
 - spin-off of its logistics business, GXO Logistics
 - separation of its tech-enabled brokerage operations from its less-than-truckload (LTL) business in North America, as RXO, and the potential divestitures of its European business and North American intermodal operations
 - acquisition of New Breed for \$615 million
 - acquisition of Pacer International for \$335 million
 - acquisition from Kuehne + Nagel of contract logistics operations in the UK with revenue of £500 million
 - \$1.26 billion equity raise from Ontario Teachers' Pension Plan, GIC – Singapore's sovereign wealth fund, Public Sector Pension Investment Board, and 12 other institutional investors
 - \$700 million equity investment by PSP Investments, GIC, Singapore's sovereign wealth fund, and Ontario Teachers' Pension Plan
- Jacobs Private Equity in its \$1 billion investment in SilverSun Technologies, to form QXO
- QXO in its \$11 billion acquisition of Beacon Roofing Supply
- Creative Artists Agency in

- the acquisition by Artémis, the Pinault family's investment company, of a majority stake in CAA
 - its acquisition of ICM Partners
 - the investments by TPG Capital in CAA
 - an investment by Temasek in CAA
 - partnering with Shanghai-based CMC Capital Partners to form CAA China
 - acquiring full ownership of the business of CAA-GBG Global Brand Management Group
 - a variety of other transactions, including the formation of Creative Artists Agency LLC to carry on the business of Creative Artists Agency, Inc.
- Doosan Corporation in its acquisition of the assets of ClearEdge Power in a Section 363 bankruptcy sale
 - Hologic in its
 - \$18.3 billion acquisition by Blackstone and TPG
 - \$1.65 billion acquisition of Cynosure, and its subsequent disposition
 - Gap Inc. in the now-abandoned separation into two independent public companies
 - DSW Inc. in its \$375 million acquisition of Camuto Group's operations and a joint venture with Authentic Brands Group for Camuto's IP
 - Schottenstein Stores Corp., the controlling shareholder of Retail Ventures Inc., in Retail Ventures' \$914 million merger with DSW Inc.
 - MidAmerican Energy's agreed \$4.7 billion acquisition of Constellation Energy
 - Veolia in its \$3 billion acquisition of Enviri's Clean Earth business
 - Raytheon's
 - \$9.5 billion acquisition of the defense business of Hughes Electronics from GM
 - \$2.95 billion acquisition of Texas Instruments' defense business
 - formation of ThalesRaytheonSystems, a cross-border defense industry joint venture with Thales SA
 - sale of its Amana appliance unit for \$550 million to Goodman
 - sale of Raytheon Aerospace for \$270 million to Veritas Capital

- Man Group's purchase of Refco's regulated futures business in Refco's bankruptcy proceeding
- Dana Corporation in its:
 - successful defenses of a \$2.7 billion hostile takeover attempt by ArvinMeritor
 - \$3.9 billion acquisition of Echlin Inc.
 - \$1.1 billion sale of its automotive aftermarket business (later renamed Affinia) to The Cypress Group
 - \$223 million acquisition of SPX Corp's piston, ring, and cylinder liner business
 - acquisition of the Superior Electric Company for \$50 million
 - agreement to buy Champion Spark Plug Company for about \$600 million in cash and stock
- Circuit City's successful defenses of a hostile takeover attempt by Highfields Capital
- American Eagle Outfitters in its: \$350 million acquisition of Quiet Logistics and other strategic supply chain investments; joint venture with NSG Apparel B.V. to sell North Sails apparel in the United States; and acquisition of Tailgate Clothing Company
- MacAndrews & Forbes in
 - its Harland Clarke subsidiary's \$1.8 billion acquisition of Valassis Communications and \$630 million acquisition of RetailMeNot
 - its \$1.6 billion sale of Coleman to Sunbeam
 - its \$1 billion sale of a 34.9% stake in Scientific Games
 - its sale of Merisant to Act II Global Acquisition Corp.
 - its acquisition of SCI Television
 - various transactions by New World Communications Group
 - various transactions relating to Revlon
- MetLife in a variety of transactions, including:
 - the \$1.6 billion split-off of its interest in Reinsurance Group of America
 - the \$375 million sale of SSRM Holdings to BlackRock
 - the sale of Conning Corporation, with approximately \$20 billion in assets under management, to Swiss Re
 - the disposition of its \$6.4 billion deposit base and online deposits business to GE Capital Retail Bank

- Seagram/Universal's acquisition of Viacom's 50% interest in USA Networks for \$1.7 billion

In the REIT and real estate M&A area, Adam has advised:

- Equity Residential in its \$69 billion merger-of-equals with AvalonBay
- Prologis in its:
 - \$26 billion acquisition of Duke Realty in an all-stock transaction
 - \$12.6 billion acquisition of Liberty Property Trust
- AMB Property Corporation in its \$15 billion merger with ProLogis, to create a REIT with assets owned and managed of \$46 billion
- CoreSite in its \$10.1 billion acquisition by American Tower
- Spirit Realty Capital, Inc. in its \$9.3 billion all-stock acquisition by Realty Income Corporation
- PS Business Parks in its \$7.6 billion acquisition by Blackstone
- VREIT in its all-stock acquisition by Realty Income, to create a \$50 billion combined company
- Taubman in a \$9.8 billion merger and joint venture with Simon Property Group
- Regency Centers in its:
 - \$15.6 billion merger with Equity One
 - \$1.4 billion all-stock acquisition of Urstadt Biddle Properties to create a \$16 billion enterprise
- Quality Care Properties in its \$3.9 billion acquisition by Welltower, including its related agreement with ProMedica Health System to acquire HCR ManorCare through a bankruptcy reorganization
- Public Storage in:
 - its \$10.5 billion all-stock acquisition of National Storage Affiliates, to create a \$77 billion combined company, and in the related formation of a joint venture with an estimated value of approximately \$3.3 billion, to be managed by Public Storage
 - its US \$1.2 billion acquisition of Public Storage Canada
 - its joint proposal with Ki Corporation to acquire Abacus Storage King at an A\$3 billion enterprise value
 - its successful \$6 billion unsolicited acquisition of Shurgard

- connection with the €2 billion initial listing of Shurgard Europe SA
 - the \$2.2 billion acquisition of Simply Self Storage from Blackstone Real Estate Income Trust
 - its proposed \$15 billion all-stock acquisition of Life Storage
 - its response to and resolution of activism by Elliott Management
 - its proposal to acquire National Storage REIT of Australia, for A\$1.9 billion in cash
- Vornado, Starwood Capital and Walton Street in their \$39 billion bid to buy Equity Office Properties
 - Tishman-Speyer and Lehman Brothers in their \$22.2 billion acquisition of Archstone-Smith
 - Avalon Properties in its \$3.7 billion merger with Bay Apartment Communities
 - AvalonBay in its \$618.5 million acquisition of apartment communities in Austin and Dallas-Fort Worth from BSR REIT and BSR Trust
 - Simon Property Group in
 - connection with its offer to acquire General Growth Properties for \$31 billion
 - its €1.5 billion (\$2.0 billion) acquisition of a stake in Klépierre from BNP Paribas, and Klépierre in connection with its €7.2 billion merger with Corio
 - its \$4.15 billion spin-off of Washington Prime Group
 - Washington Prime Group in its \$4.3 billion acquisition of Glimcher Realty and the related sale of Glimcher's Jersey Gardens and University Park Village for an aggregate cash price of \$1.09 billion to Simon Property Group
 - The Mills Corporation in its \$7.8 billion sale to a partnership of Simon Property Group and Farallon
 - AV Homes in its \$1 billion sale to Taylor Morrison Home Corp.
 - Sunrise Senior Living in connection with its sale to Health Care REIT, in transactions involving total investment by Health Care REIT of \$4.3 billion
 - Lend Lease Corporation Limited in the sale of its U.S. businesses, in transactions with Morgan Stanley, CDP Capital, Rabobank Group, Wachovia, Municipal Mortgage & Equity, GMAC Commercial Mortgage Corporation and Amresco, among others
 - Annaly Capital Management in its \$1.5 billion acquisition of Hatteras Financial Corp. and its \$900 million acquisition of MTGE Investment Corp.
 - JAVELIN Mortgage Investment in its acquisition by ARMOUR Residential REIT

- The Special Committee of Starwood Waypoint Residential Trust in its merger with Colony American Homes and internalization of its manager, creating a combined company that managed over 30,000 homes, and an aggregate asset value of \$7.7 billion
- WP Glimcher in the formation of its \$1.625 billion joint venture with O'Connor Capital Partners
- The Special Committee of Colony Financial in its \$740 million acquisition of the real estate and investment management business of Colony Capital
- Associated Estates in connection with a proxy contest by Land & Buildings
- Kimco in its:
 - \$4 billion acquisition of the Pan Pacific shopping center REIT
 - strategic alliance with Valad Property Group of Australia
 - acquisition of Atlantic Realty Trust
- Morgan Stanley and Onex in their \$1.25 billion acquisition of the Town & Country apartment REIT
- Taubman's successful defenses of a hostile takeover attempt by Simon Property Group

Among the other notable cross-border and non-U.S. deals in which Adam has taken a leading role are:

- Publicis Groupe S.A. in its
 - later-abandoned \$35.1 billion merger with Omnicom
 - \$4.4 billion acquisition of Alliance Data's Epsilon business
 - \$3.7 billion acquisition of Sapien Corporation
 - \$2.2 billion acquisition of LiveRamp
- GXO Logistics in the refinancing of its \$800 million revolving credit facility
- Shaw in its C\$26 billion combination with Rogers
- Iscar / IMC International Metalworking Companies B.V. and the Wertheimer family in the acquisition by Berkshire Hathaway of an 80% interest in Iscar at a \$5 billion enterprise value, and in Berkshire Hathaway's subsequent \$2.05 billion purchase of the remaining 20% interest
- Iscar in its \$1 billion acquisition of Tungaloy of Japan
- Acciona in its €43.7 billion acquisition with Enel of Endesa and in relation to E.ON's offer for Endesa

- Frutarom Industries Ltd in its \$7.1 billion acquisition by International Flavors & Fragrances
- GlaxoSmithKline in its unsolicited offer and acquisition of Human Genome Sciences for \$3.6 billion
- Swarth Investments in the sale of its controlling interest in GVT (Holding) SA, Brazil to Vivendi in a transaction valuing GVT at \$4.2 billion
- Stratasy in its \$1.8 billion all-stock combination with Desktop Metal
- Faiveley Transport in its €1.7 billion sale to Wabtec Corp.
- Prysmian S.p.A. in its \$4.2 billion acquisition of Encore Wire, its \$3 billion acquisition of General Cable, and a €500 million rights offering
- MeiraGTx Holdings plc in connection with Sanofi's strategic investment in MeiraGTx and its gene regulation technology
- Messer SE & Co. KGaA in its acquisition of all shares of Messer Industries from the previous minority owner CVC Capital Partners, and an investment by GIC, to become a long-term minority shareholder in Messer
- Dufry AG in its
 - CHF 3.8 billion acquisition of World Duty Free S.p.A
 - CHF 1.425 billion acquisition of The Nuance Group
 - acquisition of a majority interest in the €757 million Greek travel retail business of Folli Follie Group, and its subsequent €328 million acquisition of the remaining interest in Folli Follie Group
 - \$957 million acquisition of Interbaires SA and airport retail operations in Argentina, Uruguay, Ecuador, Martinique and Armenia
- The Special Committee of Activision Blizzard in the \$8.2 billion purchase of shares of Activision from Vivendi, S.A., its controlling stockholder, by Activision and an investment vehicle formed by Activision's CEO Bobby Kotick and Co-Chairman Brian Kelly
- Maxar Technologies in the C\$1 billion sale of its MacDonald, Dettwiler and Associates business to a consortium of financial sponsors led by Northern Private Capital
- MFE-MediaForEurope N.V. in connection with a voluntary public takeover offer as to ProSiebenSat.1 Media SE
- GXO Logistics in connection with:
 - its £965 million cash and share acquisition of Clipper Logistics plc

- its £762 million acquisition of Wincanton plc
- its acquisition of PFSweb
- various M&A related and other financing matters
- Casino Guichard Perrachon SA in connection with the:
 - acquisition of control of Grupo Pão de Açúcar
 - IPO of Cnova NV
 - €1.7 billion sale to Grupo Éxito of an 18.8% interest in GPA and 100% of Casino's Argentinian subsidiary, Libertad
- América Móvil, S.A.B. de C.V. in its acquisition of 21% of Telekom Austria AG
- Grupo Prisa in its \$1.5 billion transaction with Liberty Acquisition
- Alcoa in the \$14 billion investment in Rio Tinto by Chinalco and Alcoa
- Wal-Mart in its
 - \$1.9 billion investment in The Seiyu, Ltd. in Japan
 - proposed \$5.5 billion acquisition of Safeway plc in the UK
 - \$300 million acquisition from Ahold of Bompreço in Brazil
 - \$225 million acquisition of Supermercados Amigo in Puerto Rico
 - and in transactions in China
- Cable & Wireless in its exit from its U.S. activities
- The Cisneros Group of Companies in
 - a transaction with the Coca-Cola Company to form Embotelladoras Coca-Cola y Hit de Venezuela
 - the \$1.2 billion sale of Coca-Cola y Hit de Venezuela by the Cisneros Group of Companies and the Coca-Cola Company to Panamco
 - the sale of interests in Telcel Cellular to BellSouth Corp.
- The Cisneros Television Group in its
 - acquisition of a 90% stake in Imagen Satelital, an Argentine cable programmer and distributor

- acquisition of a stake in ARTISTdirect.com and a concurrent joint venture to create a Spanish and Portuguese music portal
- El Sitio in its combination with Ibero American Media Partners, parent of Cisneros Television Group, to form the Claxson Interactive Group
- Celumovil S.A. in its sale of a 33.8% stake in the company to BellSouth and BellSouth's partnership with Valores Bavaria S.A.
- Intermagnetics General Corporation in its \$1.3 billion sale to Royal Philips Electronics

Among the recent financing and capital markets transactions in which Adam has advised are:

- Edison International in its \$800 million registered direct offering of common stock
- Insulet in its \$560 million senior secured term loan and revolving credit facilities, \$700 million convertible senior notes offering with related capped call transactions and existing note exchanges, \$500 million public offering of common stock and its repurchase of 1.375% Convertible Senior Notes due 2024
- Gap Inc. in its \$2.25 billion senior secured notes offering and its \$1.9 billion asset-based revolving credit facility
- WESCO International in its cash tender offer for up to \$600 million of Anixter International's outstanding notes, and related consent solicitations, in connection with WESCO's pending acquisition of Anixter
- American Eagle Outfitters in its Rule 144A offering of up to \$460 million of convertible senior notes and its \$550 million convertible notes exchange and \$200 million accelerated share repurchase
- XPO Logistics in its \$850 million senior notes offering and its \$300 million tack-on offering, its \$350 million bilateral secured term loan and letter of credit facility, and its \$690 million common stock offering, and GXO Logistics in its \$800 million revolving credit facility and its \$800 million senior notes offering
- Mallinckrodt plc in its:
 - \$495 million debt-for-debt exchange in 2020
 - \$5.3 billion debt restructuring and resolution of opioid-related claims and Acthar Gel litigation through a voluntary Chapter 11 and related issuance of \$650 million of first lien senior secured notes in 2022
 - reorganization process, including an expedited court-supervised Chapter 11 process and Irish Examinership proceedings, reducing total funded debt by \$1.9 billion in 2023

- T-Mobile in its \$19 billion bridge facility in connection with the combination of T-Mobile and Sprint and its \$4 billion term loan facility and \$4 billion revolving credit facility

After serving as a law clerk to Judge Abner J. Mikva, of the United States Court of Appeals for the District of Columbia Circuit, Adam joined the firm in 1986 and was named partner in 1991. He attended Swarthmore College and The University of Chicago Law School, from which he received his J.D. with honors. While at the University of Chicago, Adam served as topics and comments editor of *The University of Chicago Law Review*, was elected to the Order of the Coif, and was the recipient of an Olin Fellowship in law and economics.

Adam is a frequent author and speaker on topics relating to mergers and acquisitions and corporate governance, including at MIT's [Sloan Convocation](#), on India's [CNBC-TV18](#), at the [Cercle Montesquieu](#) in Paris, at the Tel Aviv Stock Exchange, and at the Hebrew University of Jerusalem.

Adam is co-chair of the International Institute for the Study of Cross-Border M&A (XBMA), and co-chair of the advisory board of New York University's [NYU SPS Schack Institute of Real Estate REIT Center](#). Adam is a member of the [American Law Institute](#), the [Council on Foreign Relations](#) and the [Economic Club of New York](#). He has served as co-chair of the NYU Real Estate Institute's Annual Symposium on REITs since its inception. He has been a member of the Corporate Academic Bridge Group of the [NYU Pollack Center for Law & Business](#), and a frequent contributor to the [Harvard Law School Forum on Corporate Governance and Financial Regulation](#).

Adam is an active member and officer of the [International Bar Association \(IBA\)](#), serving as an officer in the Law Firm Management Committee, and a co-chair of the annual [IBA M&A Conference in New York](#). Adam has been a speaker at IBA conferences around the world, including in Mumbai, Frankfurt, Paris, Rome, Tokyo, Singapore, Miami, Mexico City and Panama, among other places, reflecting his expertise and thought leadership in the international legal community.

Adam serves on the board of the [American Friends of Rambam Medical Center](#) (of which he was president for more than a decade) and as president of the [Friends of the Israel Antiquities Authority](#). He

was previously co-chair of the Young Lawyers Division of the UJA-Federation in New York, a member of the Visiting Committee of The University of Chicago Law School, and of the board of the American Friends of the Israel Museum, the Lawyers Alliance for New York and the Ramaz School.

Adam lives with his wife in Manhattan, where they raised their two daughters and son.

Clerkships

Honorable Abner J. Mikva, U.S. Court of Appeals for the District of Columbia Circuit, 1985–1986

Recent Publications

[New Year, New Proxy Voting Landscape](#), in Harvard Law School Forum on Corporate Governance and Financial Regulation, Friday, January 9, 2026.

[Mergers and Acquisitions – Reviewing 2025 and Looking Ahead to 2026](#), in Harvard Law School Forum on Corporate Governance, December 20, 2025 and [Columbia Law School’s Blog on Corporations and the Capital Markets](#), December 23, 2025.

[REITs: Mergers and Acquisitions](#), Law Journal Press, updated through 2025 (first published 2006).

[REITs Come of Age](#), in The Business Lawyer, Volume 79 Issue 1, February 9, 2024.

[In Depth: Mergers & Acquisitions \(U.S. chapter\)](#), Law Business Research, London, Nineteenth ed. 2025 (Eighteenth ed. 2024, Seventeenth ed. 2023, Sixteenth ed. 2022).

[The International Comparative Legal Guide to: Corporate Governance](#), co-editor and co-author of U.S. chapter, Global Legal Group Ltd., Eighteenth ed. 2025 (Seventeenth ed. 2024; Sixteenth ed. 2023; Fifteenth ed. 2022; Fourteenth ed. 2021; Twelfth ed. 2019).

[The Real Estate M&A and Private Equity Review](#), co-editor and co-author of U.S. chapter, Law Business Research, London, Tenth ed. 2025 (Ninth ed. 2024; Eighth ed. 2023; Seventh ed. 2022; Sixth ed. 2021; Fifth ed. 2020; Fourth ed. 2019; Third ed. 2018; Second ed. 2017; First ed. 2016).

[Getting the Deal Done: Selected Differences in German and U.S. M&A Processes for Negotiated Deals](#), in the Transatlantic Law Journal, Issue 3 (May 2025).

[In-Depth: Corporate Governance \(formerly The Corporate Governance Review\)](#), U.S. chapter, Lexology (formerly Law Business Research), London, Sixteenth ed. 2026 (Fifteenth ed. 2025 Fourteenth ed. 2024,

Twelfth ed. 2022, Tenth ed. 2020, Ninth ed. 2019, Eighth ed. 2018, Seventh ed. 2017, Sixth ed. 2016, Fifth ed. 2015, Fourth ed. 2014, Third ed. 2013, Second ed. 2012).

[The Re-Emergence of Contingent Value Rights](#), in Harvard Law School Forum on Corporate Governance, December 9, 2025

[Shareholder Activism: Ten Trends for 2026](#), in Harvard Law School Forum on Corporate Governance, October 16, 2025 and [NYU Law School's Blog on Compliance and Enforcement](#), October 23, 2025.

[Wachtell Lipton Discusses Proposed End of Quarterly Reporting and Action on Shareholder Litigation](#), in Columbia Law School's Blog on Corporations and the Capital Markets, September 26, 2025

[Risk Management and the Board of Directors](#), in Harvard Law School Forum on Corporate Governance, September 25, 2025.

[The Role and Function of the Board of Directors at U.S. Public Companies](#), in _____, Commercial Law Review (Japan Institute of Business Law), September 9, 2025.

[The Tide Continues to Turn on the ESG Regulatory Front](#), in NYU Law School's Blog on Compliance and Enforcement, March 21, 2025.

[Mergers and Acquisitions—What Awaits in 2025?](#), in Harvard Law School Forum on Corporate Governance, January 22, 2025.

[Shareholder Activism & Engagement \(U.S. Chapter\)](#), Lexology: Getting the Deal Through, London, 2026 (2025, 2024, 2023, and 2022).

[Recent Developments in Transatlantic M&A Practice 2025](#), in the Transatlantic Law Journal, Volume 4, Issue 1 (January 2026)

[Recent Developments in Transatlantic M&A Practice](#), in the Transatlantic Law Journal, Volume 2, Issue 6 (June 2024)

[BlackRock's Voting Choice Program Expands to Accommodate Diverging Client Priorities with More Tailored Voting Guidelines](#), in Columbia Law School's Blog on Corporations and the Capital Markets, July 3, 2024 and [NYU Law School's Blog on Compliance and Enforcement](#), July 11, 2024.

[The Future of ESG: Thoughts for Boards and Management in 2024](#), in Harvard Law School Forum on Corporate Governance, February 6, 2024 and [NYU Law School's Blog on Compliance and Enforcement](#), March 4, 2024.

[Mergers and Acquisitions—2024](#), in Harvard Law School Forum on Corporate Governance, January 19, 2024.

[Risk Management and the Board of Directors](#), in Harvard Law School Forum on Corporate Governance, September 30, 2023.

[Wachtell Lipton Discusses Larry Fink's Annual Letters to Investors](#), in Columbia Law School's Blog on Corporations and the Capital Markets, March 17, 2023.

[On the Debate Regarding ESG, Stakeholder Governance, and Corporate Purpose](#), in Harvard Law School Forum on Corporate Governance, March 14, 2023.

[Mergers and Acquisitions—2023](#), in Harvard Law School Forum on Corporate Governance, February 8, 2023.

[Update on ESG, Stakeholder Governance, and Corporate Purpose](#), in Harvard Law School Forum on Corporate Governance, January 28, 2023.

[Antitrust and ESG](#), in Columbia Law School's Blog on Corporations and the Capital Markets, January 18, 2023 and [Harvard Law School Forum on Corporate Governance](#), January 31, 2023.

[Cross-Border M&A - 2023 Checklist for Successful Acquisitions in the United States](#), in Harvard Law School Forum on Corporate Governance, January 7, 2023.

[Mind the REIT Gap: REIT M&A in 2023](#), December 7, 2022.

[Understanding the Role of ESG and Stakeholder Governance Within the Framework of Fiduciary Duties](#), in Harvard Law School Forum on Corporate Governance, November 29, 2022, [NYU Law School's Blog on Compliance and Enforcement](#), November 29, 2022 and [Columbia Law School's Blog on Corporations and the Capital Markets](#), December 1, 2022.

[Preparing for the 2023 Proxy Season in the Era of Universal Proxy](#), in Harvard Law School Forum on Corporate Governance, November 14, 2022.

[ESG, Stakeholder Governance, and the Duty of the Corporation](#), in Harvard Law School Forum on Corporate Governance, September 18, 2022 and [SSRN](#).

[Risk Management and the Board of Directors](#), in Harvard Law School Forum on Corporate Governance, September 17, 2022.

[Combatting Racial Inequity: A Two-Year Retrospective](#), in Harvard Law School Forum on Corporate Governance, July 8, 2022.

[Expanding on the SEC's Proposal to Modernize Section 13\(d\) and \(g\) Beneficial Ownership Reporting](#), in Harvard Law School Forum on Corporate Governance, April 14, 2022.

[War in Ukraine: Is ESG at a Crossroads?](#), in Harvard Law School Forum on Corporate Governance, March 24, 2022.

[2021's Most Interesting Developments in M&A](#), in The International Comparative Legal Guide to: Mergers & Acquisitions, Global Legal Group Ltd., Sixteenth ed. 2022.

[Overview of Recent Public M&A Activity in the United States](#), in Beck'sches M&A-Handbuch (Beck's Manual on Mergers & Acquisitions), Verlag C.H. Beck oHG, Second ed. 2022 (First ed. 2017).

[Mergers and Acquisitions - 2022](#), in Harvard Law School Forum on Corporate Governance, January 27, 2022.

[Cross-Border M&A - 2022 Checklist for Successful Acquisitions in the United States](#), in Harvard Law School Forum on Corporate Governance and Financial Regulation, January 22, 2022.

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